

W&L

SO LONG,
Farewell:
KIM & KEN
Ruscio '76

Consider Yourself at Home:
The New Third-Year Housing

Show Me the Money:
The Endowment Explained

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Ken and Kim Ruscio (and Miley).
Photo by Kevin Remington*

*This page: Virginia Kettles '19 puts
the new seating in the Ruscio Center
for Global Learning to good use.
Photo by Kevin Remington*



SCAN ME
to go to the
alumni magazine
website



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Lexington, Virginia



The Ruscios in front of the Kenneth P. Ruscio Center for Global Learning, which combines 8,600 square feet of renovated duPont Hall (left) with 17,700 square feet of new space (right).

High Honors for the Ruscios

The W&L Board of Trustees honored departing president Ken Ruscio '76 by naming one of the university's major new facilities the **Kenneth P. Ruscio Center for Global Learning**.

"Given Ken's strong support and advocacy for the integration of global perspective throughout the university's curriculum, it is fitting that the Center for Global Learning should bear Ken's name," said Don Childress '70, the rector of the board.

"I will be forever grateful to the Board of Trustees for giving me the opportunity to serve as Washington and Lee's president for the past decade," said President Ruscio. "And I am equally grateful for the honor of having my name associated with the Center for Global Learning. I truly believe that global learning is an essential part of a Washington and Lee education."

The board also established the **Kimberley A. Ruscio Endowment for Student**

Leadership in honor of Kim Ruscio, for her longtime advocacy of student development.

"Kim has been not only a wonderful first lady of W&L but also an engaged and enthusiastic supporter of women's leadership initiatives," said Childress. "The Board of Trustees is proud to create this endowment in honor of Kim."

"Working with our wonderful students has been such a rewarding and fulfilling experience for me," said Kim Ruscio. "I am so pleased, honored and grateful that the Board of Trustees has created this endowment to support student leadership."

The Kimberley A. Ruscio Endowment for Student Leadership will endow the Women's Leadership Summit, which connects W&L students with staff, faculty and alumnae, along with other initiatives promoting student leadership. Kim Ruscio has regularly participated in the Women's Leadership Summit and gave its 2016 keynote address.

The University's History of Slavery

The dedication of the campus marker commemorating slaves owned by Washington College ("A Difficult, Yet Undeniable, History," Summer 2016) missed making a grand point: Instead of celebrating these enslaved black martyrs whose sacrifices would enable thousands of their descendants to live as free citizens of the United States, the speakers sought to supercharge a slavery long gone with eternal guilt and emotion. Political and ethnic pandering was their grand point.

And with such disregard for historicity and logic! Our university president displayed as much when he asked how it was possible that "reasonable people could have ever believed it was acceptable to claim ownership of another human being." But the fact is that, until recently and for thousands of years, slavery was considered both "reasonable" and "acceptable." Is this statement, therefore, a summons to mount an anti-slavery crusade against the past?

But the nonsense of such dedicatory logic descended into something worse: "We have to try to come to terms with those parts of our past that we wish had never happened." I mean, if we wish slavery "had never happened," are we not telling some of our fellow citizens how much we regret their presence? If not, is the speaker's heart fluttering that there should have been another, albeit unreal, outcome: that "reasonable" Northern and Southern slave trade investors, when bringing thousands of Africans to the New World, should have set them free on landing?

Certainly, all great stories deserve to be told (and here I disagree with another premise of this article — that the Washington and Lee educated shirk from the telling of slavery). However, clearer eyes that day would have skipped the nonsense and commemorated those Washington College slaves for their sacrifices, and thanked the God who brought them to America, who blessed their posterity.

Richard W. Hoover '61

W&L is remembering this in 2016, approximately 190 years after the fact (the slaves were bequeathed in

1826). I wonder what sort of historical markers on campus and what sort of alumni magazine articles will appear 190 years from now in 2206?

In 2206, will our great-great-great grandchildren look at this 2016 alumni magazine and find it "uncomfortable to contemplate" that W&L had separate alumni reunions for African Americans (p. 36, Black Alumni Reunion scheduled for March 3-4, 2017), or that there was a separate house on campus for Jews (p. 36, Hillel House)?

In 2206, will there be another historical marker placed next to Robinson Hall with the names of the black alumni from 2016? In 2206 will there be a historical marker next to the Hillel House, or will this house simply be removed, much as the Confederate battle flags have been removed from Lee Chapel?

As we discuss uncomfortable history (and yes, it is uncomfortable history), perhaps we should examine the history we are creating in 2016, and feel uncomfortable with it as well. For we are all people of our times.

W. Harvey Wise '70

EDITOR'S NOTE: The Hillel organization at W&L supports religious, cultural, educational, social, community service and interfaith activities for Jewish students and for W&L. It is dedicated to building Jewish identity while nurturing intellectual and spiritual growth. With a café, a sanctuary that doubles as a multipurpose room, study

spaces, a lounge, and Wi-Fi, Hillel House is used by the W&L community and the Lexington community for all manner of events.

In 2014, W&L removed replica Confederate battle flags from the Lee Chapel statue chamber, and installed authentic Confederate battle flags in the Lee Chapel Museum.

Good Old Lex

In response to "48 Hours in Lexington," the wonderful article on the Lexington renaissance (it really is amazing), and the remembrances of Guy Kerr (p. 32) and Beau Dudley (p. 36) of a Lexington that no longer exists, I offer up The Corner Grill, which stood across the street from the Munster House. In the mid- to late '70s, no venue held more late-night thrills, audacity and sheer lunacy. Mr. Lonely and Moms, anyone?

Rob McMichael '78

I enjoyed Guy Kerr's note ("Lexington's Other Landmarks," p. 32) in the Summer edition. I have a few more landmarks from the '50s: Jabo's, Stevesville, The Redwood, Herring Hall, Art Silver's clothing in the Robert E. Lee Hotel, the "Armpit," Doc's, The Liquid Lunch, the closest place in Bath County where beer was sold on Sunday, The Mayflower (George R. Barnes your host), Earl N. Levitt's ("The Best Dressed Men see Earl N"), and the infamous Troub theater, not to mention running the block at VML.

Tom O'Brien '58, '60L

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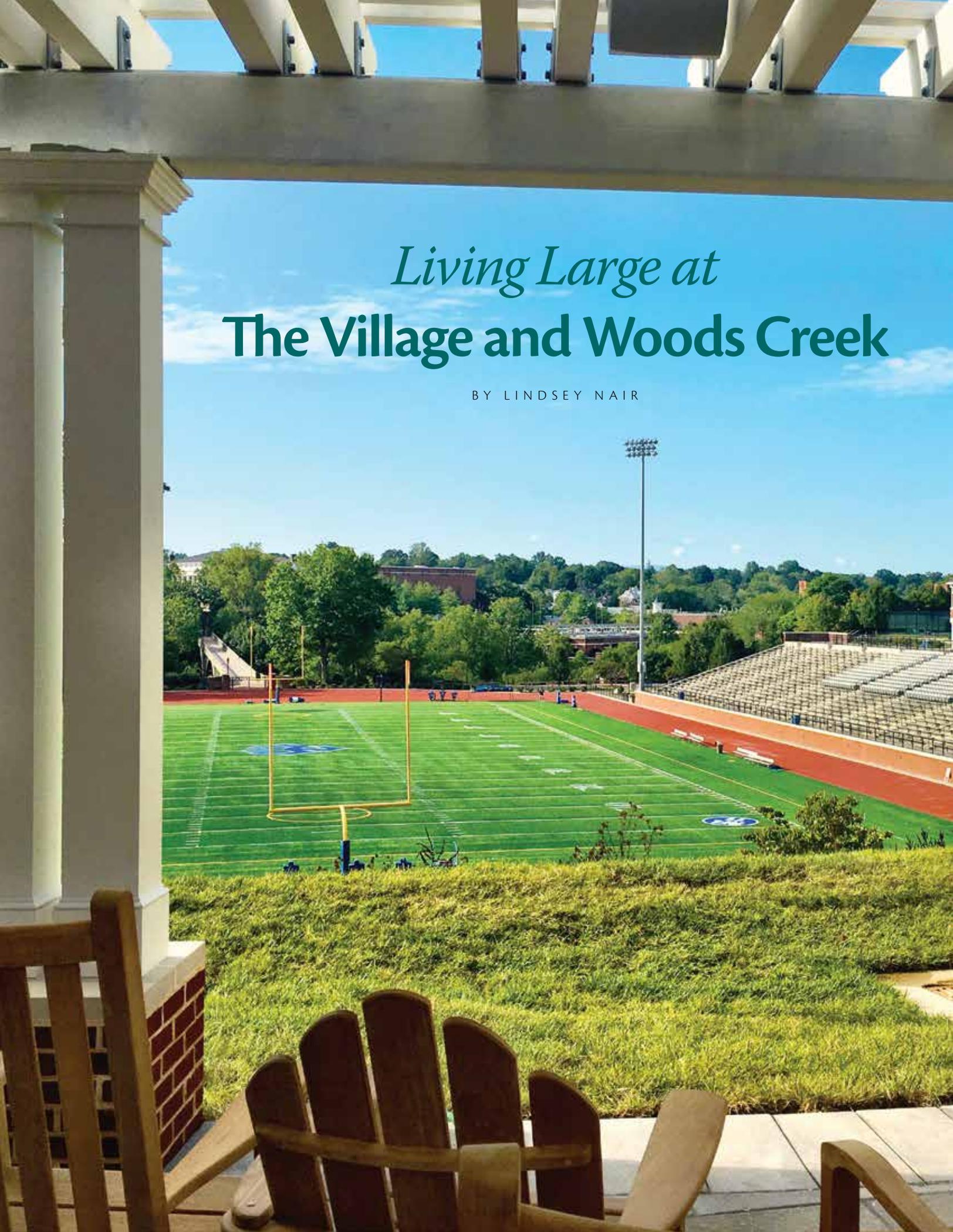
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Living Large at
The Village and Woods Creek

BY LINDSEY NAIR

Washington and Lee’s students watched for a year and a half as the third-year residential community steadily took shape on the back half of campus. On Labor Day weekend, as the bulk of the junior class began to settle into the new apartments for the 2016–2017 academic year, The Village came to vibrant life.

Students say the modern, spacious, fully equipped units — all in a neighborhood setting — make them feel as if they are living in off-campus housing. But they need only look out a window or step outside to spot the athletic fields, the foot-bridge and Old George, a reminder that they are right across Woods Creek from the rest of campus.

Many students said it is truly the best of both worlds.

“I feel like I have space, and it is kind of removed but in the best way,” said Diana Banks ’17, a community advisor (the upper-division version of an RA) in The Village. “That is what I was looking for this year.”

The new housing — two residential groupings called Augusta Square and Liberty Hall Common — is the result of a unanimous vote in 2014 by the Board of Trustees that required all students to live on campus through the junior year. The \$42 million project created a lively residential environment on a slice of campus between the Law School and Liberty Hall Ruins.

The Village comprises nine apartment buildings and eight townhouse buildings. Each apartment has four single bedrooms and two bathrooms, while most of the three-story townhouses are made up of six-bedroom units with two full baths and three half-baths. Two of the townhouses each have seven bedrooms, three full baths and three half-baths.

Students could not contain their excitement as they discovered not only spacious bedrooms and ample bathrooms, but also state-of-the-art kitchens, furnished living rooms, porches and laundry nooks with full-size washers and dryers that do not require piles of quarters.



Above: “The move-in went flawlessly,” said Dean of Students Sidney Evans, “and I think the most fun thing for me has been to encounter students as they have moved in, to see their reaction and to have them tell us that we got this right.”

Left: Students have a skybox-quality view of sporting events.





“Look, I can control the temperature in my own house!” exclaimed Rachael Miller ’18 as she examined a thermostat outside her bedroom. “That is so exciting, because it’s nothing I’ve ever been able to do before. I feel like a real grown-up now.”

Parents who helped their students move in were just as pleased with the accommodations. “This is usually what you get after you graduate — or maybe 10 years later,” said Karen Hall, who dropped off her son, Daniel Hall ’18.

Some parents were even a bit jealous. Hayden Combs ’18 reported that his mom coveted his new kitchen, with its stainless steel appliances, granite countertops and dark wood flooring. “She was like, ‘This is nicer than my kitchen.’”

Because university planners wanted The Village to be more than just an on-campus apartment complex, they conducted focus groups with students to determine how to incorporate the comfort and privacy of home with opportunities for socializing and community involvement. As a result, the neighborhood also

includes a restaurant, a coffeehouse/pub, a fitness center, a dance/exercise studio and common areas for studying and meetings.

The outdoor spaces at The Village are just as inviting and functional as the indoor areas.

The large lawn in the center of Liberty Hall Common is meant to encourage outdoor play and to serve as a location for student events. Augusta Square is the site of the two side-by-side buildings that house the eateries and other common areas. Between those buildings is a courtyard with tables, propane fire pits and rocking chairs.

These common buildings and the courtyard were intentionally positioned with an unparalleled view of Wilson Field, where football and men’s lacrosse games take place. The Village is also adjacent to the field hockey and soccer fields. Whether they are sipping local beer and wine from the new pub, having dinner in the courtyard or hanging out on one of the private balconies, students will have a skybox-quality view of sporting events.

“We’re hoping that this will really assist with boosting sports



Students could not contain their excitement as they discovered not only spacious bedrooms and ample bathrooms, but also state-of-the-art kitchens, furnished living rooms, porches and laundry nooks with full-size washers and dryers that do not require piles of quarters.



This student pulled out all the



A nighttime view of The Village. One street in the new neighborhood is named Lewis John Avenue, a grateful nod to Lew John '58, the retired dean of students and professor of politics emeritus. The other street, Larry Stuart Avenue, remembers the beloved public safety officer, who died in 2014.

attendance and fan participation,” said Dave Leonard, dean of student life.

Augusta Square will also overlook a new outdoor pavilion on the Law School lawn. It will host live music and other events. The Village also neighbors W&L’s new natatorium, which is scheduled to open in February 2017.

The landscaping at The Village will include 170 trees and 400 shrubs. Randolph Hare, director of maintenance and operations, said showy species, such as redbuds and dogwoods, will contribute to the seasonal beauty of campus.

Everyone involved in planning The Village was pleased by the pristine new construction, but the sense of satisfaction was enhanced when students arrived and started adding personal touches such as patio furniture, wind chimes and colorful cornhole platforms. “You can already feel the sense of community, with people putting their rocking chairs out on their porches,” said Tammi Simpson, associate dean of students and dean of juniors.

“The move-in went flawlessly,” said Dean of Students Sidney Evans, “and I think the most fun thing for me has been to encounter students as they have moved in, to see their reaction and to have them tell us that we got this right. They are very, very excited about the opportunities that this is going to give them to interact with their classmates.”

The Village isn’t the only spiffy new housing. Woods Creek Central was completely remodeled to include new kitchens, flooring, bathroom fixtures, ceiling fans and fresh paint. Evans said the university will gather feedback and consider remodeling the other two buildings at Woods Creek in the future.

Ralston Hartness '18, a CA at Woods Creek Central, lived in Gaines last year. He said that having a large, updated apartment with his own bedroom makes it nearly impossible to compare the two experiences.

“There is just a sense of freedom here,” he said, “and there is more opportunity to relax.” 

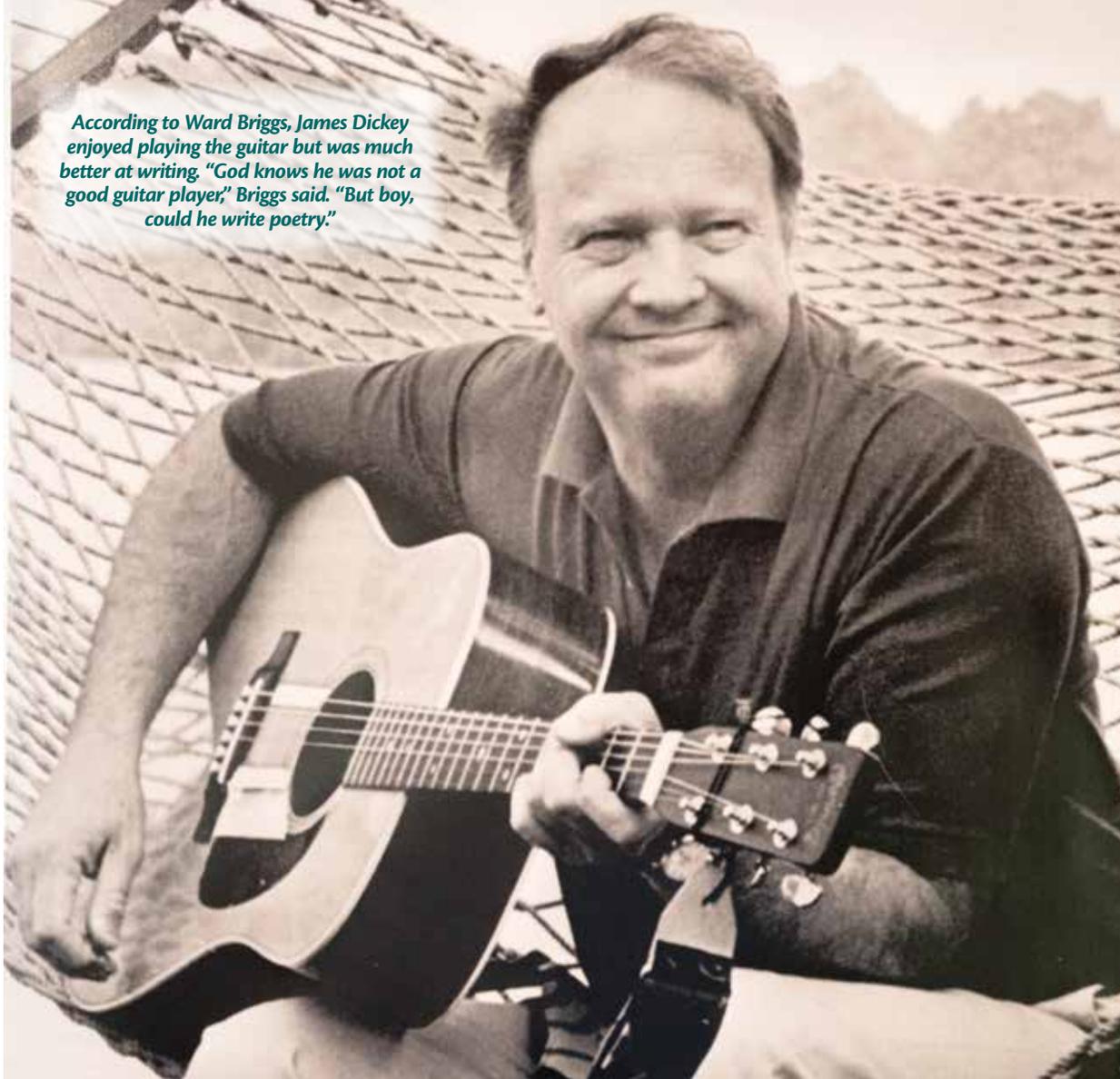


stops to decorate a bedroom.



Woods Creek Central was completely remodeled to include new kitchens, flooring, bathroom fixtures, ceiling fans and fresh paint.

According to Ward Briggs, James Dickey enjoyed playing the guitar but was much better at writing. "God knows he was not a good guitar player," Briggs said. "But boy, could he write poetry."



Dedicated to Dickey

BY LINDSEY NAIR

In autumn 1963, at a classy dinner party in the home of then Dean Bill Pusey, acclaimed poet and novelist James Dickey spoke to a first-year student named Ward Briggs for the first time. Briggs will never forget the words that launched a long, meaningful friendship.

From his position of drunken repose on the sofa, Dickey scowled up at Briggs and said, "Who the hell are you?"

As their relationship matured over the next three decades, so did the quality of their interactions. Nevertheless, after Dickey's death in

1997, Briggs '67, a retired University of South Carolina classics professor, found himself contemplating that question as it related to the prolific, passionate and greatly misunderstood 20th-century writer:

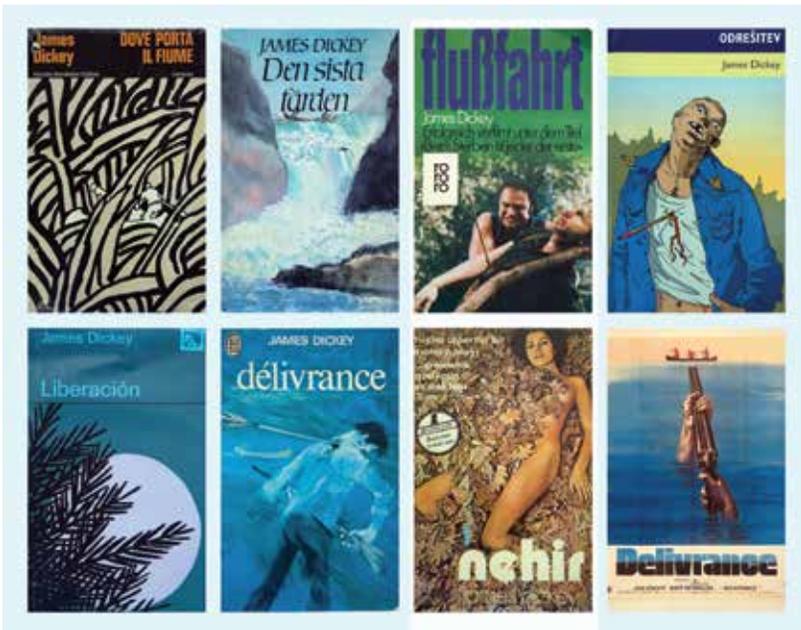
Dickey, dear friend, who the hell *were* you?

"I knew how brilliant he was and what a great and loyal friend he was," Briggs said, "I just didn't understand what a poet he was. So I started gathering up as much of his poetry as I could. I wanted an understanding of him as a poet, to see what my friend's identity really was. Then, as these

things came in the mail, I had this feeling that it's almost like he's still out there producing wonderful stuff"

The result of Briggs' sourcing was a large, eclectic collection of Dickey materials, which Briggs has donated to W&L. From first-edition novels and poetry to film posters from "Deliverance," the thriller based on Dickey's 1970 novel, the comprehensive collection is a significant gift.

"Briggs' collection reveals the intellectual development and the constant experimentation of this iconic American literary figure," said Tom Camden '76, head of Special



James Dickey's first (and best-known) novel, "Deliverance," was published in multiple languages. The Dickey collection at Washington and Lee includes copies of several foreign language versions of the novel, and it is interesting to compare cover styles.

Collections and Archives at W&L. "Any study of major 20th-century American poets must include Dickey, and Briggs' collection provides the authoritative source for that study."

Dickey, who grew up in Atlanta, Georgia, is best known for "Deliverance." But his son, novelist and journalist Christopher Dickey, says his father merely entertained himself by writing novels — he sustained himself by writing poetry. "If you asked him what he really cared about as a writer, it was poetry," Chris Dickey said.

James Dickey realized his love of poetry while serving as an Army radar operator during World War II. At his request, his mother sent him poetry collections so he could entertain and distract himself during terrifying night missions.

"So he really discovers poetry in the cockpit of this plane when he is scared to death, when his life is in danger," Briggs said. "It's an amazing conversion. He just found what he could do."

Between World War II and the Korean War, during which he served in the U.S. Air Force, Dickey earned degrees in English and philosophy from Vanderbilt University. Later, he taught at Rice University and worked in advertising (the character of Ken Cosgrove on the popular AMC television series "Mad Men" is said to have been partially based on Dickey) before

diving fully into poetry.

His "Into the Stone and Other Poems" was published in 1960, followed by "Drowning with Others" in 1962 and "Buckdancer's Choice" in 1965, which brought a National Book Award for Poetry. From 1966 to 1968, Dickey was U.S. poet laureate (then called "poetry consultant"), after which time he became an English professor and writer-in-residence at USC. Briggs joined the faculty in 1973, shortly after Dickey became a household name with the 1972 film release of "Deliverance."

The novel, which was published in myriad languages, is considered by many to be one of the best of the 20th century. On Modern Library's list of 100 Best Novels, "Deliverance" is No. 42, above novels by Hemingway, Thomas Wolfe, Roth, Updike and other celebrated writers. It made considerable money, landed Dickey on talk shows, and allowed him to hobnob with famous movie stars. Although he would write two more novels and reams of poetry over the next 25 years, nothing in his canon would ever be as well-known as "Deliverance."

Like many gifted writers, Dickey had a multifaceted and complex existence. That included an intense dependence on alcohol, a tendency to epitomize contradictions, and a famous disdain for the truth. Any study



In the mid-'70s, North Carolina sculptor William Dunlap made this aluminum life mask of James Dickey. Dickey appeared, wearing a replica of the mask on his face, on the February 1976 cover of Esquire magazine. The first chapter of his second novel, "Alnilam," was excerpted in the same issue. Dickey claimed that chemicals from the cast used to make the mask had seeped into his eyes and rendered him temporarily blind. His "blindness" was later heavily disputed, but Dickey said the experience inspired "Alnilam," which is about a blind man searching for his son.

of Dickey's work is more complicated and fascinating because of these quirks.

Said Briggs, "I mean this not as a personal or ethical critique but as an aesthetic observation: He simply didn't care what the truth was. He cared whether it was a good and entertaining story." At times, this made for challenging relationships. In his 1998 memoir, "Summer of Deliverance," Chris Dickey wrote: "Long before 'Deliverance,' my father had begun to make himself up. And me. He would not tolerate for a minute the world as it was."

Dickey's ability to be competitive and critical was tempered by a deep-seated sensitivity that played out in his poetry, Briggs said, as well as during interactions with strangers, friends and family.

"He certainly did or said his share of wild and crazy things, but as a father he was the most encouraging, attentive, pleasant, conscientious, caring parent you could ever want," said Bronwen Dickey, his only daughter and the youngest of his three children. "He would always stop in the middle of what he was doing to play checkers or watch a nature documentary with me."

Dickey died at age 73, having lived much longer than many of the poets he admired. Briggs, aware that Dickey's writings outside "Deliverance" were a mystery to many read-



This framed memorabilia from the set of "Deliverance" includes a picture of the film's stars, from left: Ronny Cox, Ned Beatty, Burt Reynolds and Jon Voight. It is autographed by all four actors, as well as by James Dickey, who made a cameo as the sheriff in the movie.

ers, decided to begin work on the most thorough and accurate edition of Dickey poetry to date. "The Complete Poems of James Dickey," which contains all 331 poems published during the writer's career, was released in 2013. Briggs was careful to ensure that each poem was printed the way Dickey intended, since magazines such as *The New Yorker* often altered poems before publishing them.

The donation to W&L is an effort to spread that respect for Dickey's work to students who may never have read it, or who may be discovering their own love of poetry — as Dickey did in that airplane cockpit many years ago.

"With this collection, or any collection, of Dad's stuff, what would make him the happiest is if it was used as an inspiration for young writers," said Bronwen Dickey. "He was a really dedicated teacher, and he was very enthusiastic and encouraging with young writers."

Chris Dickey said Washington and Lee is a suitable home for his father's works for a number of reasons.

"My father always loved W&L — loved the campus and its history, liked and respected the people he knew there, and wanted me to go there," he said. "We paid more than one visit when I was in high school. In the end, I went to the university a bit farther north, and it was my younger brother [Kevin Dickey '80] who went to W&L — then left to focus on pre-med and medical degrees at Emory. So we have a soft spot for Washington and Lee in our family, and I am delighted that Ward has given us, now, this very tangible connection." 

Virgil Collection Enriches Classics Department

The James Dickey collection is not the only donation recently made to W&L by Ward Briggs '67. Briggs, a retired classics professor with a specialty in the ancient Roman poet Virgil, has given the university a set of about 600 works on Virgil.

Caleb Dance, assistant professor of classics at W&L, already has built a fall course, Topics in Advanced Latin Literature, around the collection. In addition, Parrish Preston '17 is drawing on the resources for his honors thesis.

"I was very impressed with its organization," Dance said. "It's a comprehensive collection of teaching texts and close-reading texts, and it includes all of the big names in Virgil scholarship." When he entered the conversation about the proposed donation, Dance said, "I just remember thinking that this would be a great resource to use with W&L students."

The library at the University of South Carolina at Columbia, where Briggs is Carolina Distinguished Professor of Classics and Louise Fry Scudder Professor of Humanities Emeritus, wanted the collection. But Briggs said he believes that W&L, being a liberal arts school, is likely to get more use out of it. The collection is now housed in Dance's office, but it will soon be catalogued and shelved in Leyburn Library's Special Collections.

STUDENTS

Lee Sommerfeldt '18 received a Bridging Scholarship for Study Abroad in Japan and a Morgan Stanley Scholarship. He is studying at International Christian University in Tokyo during the 2016–17 academic year.

Paqui Toscano '17 received one of five General Russell E. Dougherty National Leader of the Year awards from Omicron Delta Kappa (ODK), the national leadership honor society. He received a \$1,000 scholarship for graduate-level study and a \$300 grant for W&L's Alpha Circle of ODK, of which he was vice president.

Colin Wallace '17 received the Rotary District 7570 Skelton/Jones Scholarship (previously the Rotary Ambassadorial Scholarship). It provides \$30,000 to fund one year of post-baccalaureate study at a university outside the U.S. Wallace has applied to the University of Sydney's Master of Development Studies program.

James Kahn '75, the John F. Hendon Professor of Economics and director of environmental studies, was named president-elect of the United States Society for Ecological Economics.

Jeffrey P. Shay, the Rupert A. Johnson Jr. Professor of Entrepreneurship and Leadership, has been named a fellow of the North American Case Research Association. Shay was recognized for his outstanding contributions to the field of case research, teaching and service to the organization.

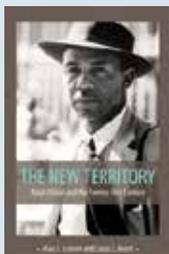
FACULTY AND STAFF

Niels-Hugo Blunch, associate professor of economics, was elected president of the Danish Academic Economists in North America (DAEiNA). In that capacity, he will host DAEiNA's annual conference at W&L next year.

FACULTY AND STAFF BOOKS

Interim Provost **Marc Conner** and **Lucas Morel**, profes-

sor of ethics and politics, have edited a collection of essays, "The New Territory: Ralph Ellison and the Twenty-First Century" (University Press of Mississippi). These 14 essays seek to examine and re-examine Ellison's life and work in the context of its meanings for our own age, the early 21st century, the age of Obama, a period that is seemingly post-racial and yet all too acutely racial.



"Only the One Sky" (Pinyon Publishing) is Professor Emeritus of English **Dabney Stuart's** 20th collection of poetry. The poems offer a timeless imaginative



world created through dialogs between Stuart and an old poet, which heighten our awareness of the arts of contemplation, conversation and friendship.

Alecia Swasy, the Donald W. Reynolds Chair in Business Journalism, published "How Journalists Use Twitter: The Changing Landscape of U.S. Newsrooms" (Lexington Books). Her research shows how leading reporters and editors at four major metropolitan newspapers are embracing Twitter as a key tool in their daily routines and how the social media platform influences coverage. This book builds on social media research by analyzing newsroom work through the lens of four different communications theories — diffusion of innovation, boundary, social capital and agenda-setting theories. As one reviewer noted, "Alecia Swasy has taken a deep dive into Twitter use by some of the best U.S. newsrooms.



What she came up with is not only a primer on how Twitter helps and hurts great journalism, but a thought-provoking journey exploring how academics and practitioners must think much more about the ultimate impact of social media."

Tom Williams, professor emeritus of physics, published "Discrete Quantum Mechanics" (IOPscience). He described his book as "a brief look at the history of the development of quantum theory that illuminates two distinct formal approaches to the subject and their ultimate unification. One of these approaches, that of Werner Heisenberg, justifies the use of 'discrete' in the book's title, and motivates the topics it covers. The Heisenberg approach and its modern applications will be discussed with help from the spooky cat conceived by Erwin Schrödinger."





Members of the Class of 2020 sign the Honor Book in Lee Chapel.

W&L'S ENDOWMENT: *Making a Difference Every Day*

Washington and Lee's endowment supports so many vital aspects of life at the university that increasing it was a main goal of the recently concluded capital campaign. Of the total \$542.5 million raised during Honor Our Past, Build Our Future, secured gifts and commitments to the endowment accounted for 61 percent. Furthermore, W&L's ranking in endowment per student increased from 38 to 25 among all American colleges and universities.

Outside of Lexington, questions about large university endowments resurfaced this year on Capitol Hill, with two congressional committees asking colleges and universities for information about how they manage their endowments and spend endowment funds. The 56 schools queried, including W&L, all have endowments larger than \$1 billion.

The letter from the Senate Committee on Finance and the House Committee on Ways and Means cites double-digit returns on endowment investments in 2014, questions tuition increases in light of these earnings, and notes that both committees are interested in how colleges and universities use their endowments to carry out educational and charitable purposes. Congressional hearings on large university endowments are scheduled to take place this fall.

Washington and Lee, with an endowment valued at more than \$1.4 billion, responded with a 64-page document that answers the specific questions and provides additional information about university policies and codes of ethics. The full response, including a letter from President Ken Ruscio '76 and a preamble by Steve McAllister, W&L's treasurer and vice president for finance, can be viewed in full on our website (<http://go.wlu.edu/endowment-inquiry>).

In early August, McAllister discussed the endowment in depth. We present here some highlights.

Q: What is the purpose of the endowment, and how does it work?

An endowment is a collection of many individual funds, with their own specific purposes, intended to be a perpetual source of capital to support the university in fulfilling its mission. The Washington and Lee endowment is comprised of 1,300 individual endowments and 46 trusts held externally for the university's benefit. These funds have been established over the many years of the institution from alumni, parents and friends of the university who care about the strength and quality of W&L.

The purpose of each endowment is established through a set of conversations with the donor to ensure that it reflects the donor's interests and intent. For the last several years, we have used endowment agreements to memorialize the context and purpose of each new endowment. The funds are invested in a manner that generates both yield and, over the long term, capital appreciation. Through a set of policies established by the university, the endowments allocate a portion of their underlying value each year to support each individual endowment's underlying purpose.

The objective for the endowment is twofold: to provide ongoing annual support towards the university's mission and to preserve the purchasing power of the endowment to ensure support of future generations of students. To be clear, the endowment is not a bank account

Members of the Class of 2020 attend the Alumni Affairs barbecue at Liberty Hall Ruins.



that can be tapped for any institutional need at a whim, but an intricate set of individual accounts that support various specific purposes across the university that should provide consistent and reliable support for the rest of the institution's life.

Q: What shapes the economics and finances of the university, and how is that related to the need for endowment?

When one looks at the financing of private higher education, there are really three sources of support: tuition and fees, gifts and grants, and endowment. As has been widely reported in the press, private higher education is or may have reached the point where fee increases generate little or no increase in revenues for institutions. This is supported by the most recent NACUBO (National Association of College and University Business Officers) tuition-discounting study, which revealed that in higher education, 90 percent of students receive some form of institutional aid.

If, as an institution, you want to grow programs or offerings — or better yet, invest in additional ways to engage and provide robust experiences that students can benefit from and gain valuable experience and insight to assist them after college — gifts and endowment support take on even greater significance. That is certainly true at W&L. Here at the university, we have seen philanthropy overtake tuition over the last decade as the largest source of revenues. In 2007, net student fees accounted for 53 percent of revenues while philanthropy represented 39 percent. This past year, net student fees represented 47 percent, while philanthropy topped 48 percent.

Q: How does Washington and Lee's endowment compare to those of our peers?

There is one fundamental difference: The university's endowment benefits greatly from external trusts, which represent more than \$400 million of the \$1.4-plus-billion total endowment value. Our peers simply do not have the number or magnitude of these trusts that W&L benefits from. It is a structural difference.

Otherwise, I think that W&L's endowment compares favorably with those of our peers. I often think endowments are measured in two ways: sheer aggregate size and endowment per student. I think the latter is typically the more appropriate way, as it effectively normalizes the value to something that is more meaningful — in essence, how much endowment is available to support any student at the university. This is not an area in which we have always been strong relative to peers, but it is one in which we have seen great strides over the last 10 years. Since 2007, the endowment at W&L has climbed from the 44th highest in the nation (at \$466,299 per student) into the top 25 at \$651,294 of endowment per student.

Having said that, we are in a tier of institutions that fall outside what I call the uber-wealthy — institutions where this measure is well in excess of \$1 million per student. I think it is safe to say that the larger the endowment per student an institution has, the greater the levels of offerings in curricular and co-curricular activities that can be made to students. These opportunities do translate into greater success in graduate school and early career opportunities coming out of college. It is one of the reasons that this past campaign focused in part on expansion of curricular offerings and student engagement, both in and out of the classroom.

“The larger the endowment per student an institution has, the greater the levels of offerings in curricular and co-curricular activities that can be made to students.”

Members of the Class of 2020 meet with adviser Erich Uffelman, Bentley Professor of Chemistry.



The other measure that I noted, aggregate endowment size, is also important. Annually, colleges and universities participate in a study of endowments. One of the outcomes of the studies is that the larger endowments (\$1 billion-plus) tend to generate higher returns over the long run than smaller endowments. In the most recent study, larger endowments (\$1 billion-plus) outperformed the next grouping (\$500 million to \$1 billion) by 50 basis points over the past 10 years. And if you extend this out over the last 20 years, the gap widens to nearly 1.1 percent per year of greater performance. If you think about it, a billion-dollar endowment would generate an additional \$220 million over the last two decades from this performance gap. With a 5 percent payout rate, that translates into \$11 million more per year that can be invested in student aid and academic programs and experiences.

Q: What are the ways in which endowment gifts might be restricted? In other words, how much of our endowment is flexible?

For the internally controlled endowment at the university, over three quarters of the endowment is restricted, with nearly one half of that amount restricted to student financial aid and scholarships. Other major areas of restriction include professorships, individual departmental support, student research, faculty research and scholarship, equipment and library acquisitions, and facility maintenance and upkeep endowments. So when you actually look at the list of these restrictions, they are very integral to who we are as a university and very integral to the programs that we provide at the university.

Having said that, approximately 25 percent of the endowment is unrestricted, although designated by the

Board of Trustees as funds that should act as endowment. In some cases, the board has placed programmatic restrictions on these funds to guide their use. The board could adjust these uses over time, and could elect to draw down the principal if they deemed [it] appropriate; however, in doing so, it would negatively impact the programs and services that we view as mission critical, so in some respects, I don't view any part of the endowment as flexible, but view it in its entirety as dollars that help to ensure that we can meet our mission over time.

Q: If someone is considering a donation, are they better off donating to an institution with a large endowment or to one with a small endowment? Why?

You ask some tough questions. I don't believe such a decision should be based on the size of endowment. My own philosophy is that an individual should contribute to those organizations that they feel make a difference. As such, I think the key for a donor is to make a fully informed decision.

When I look at the impact that the endowment has had at W&L in terms of recruiting the very best students, providing a depth and breadth of curriculum that is unusual in the liberal arts environment, supporting a forward-thinking pedagogy, and providing the myriad opportunities for students to participate in funded research, internships, study abroad and service-learning activities, to name a few, I see how W&L can and does provide each student a transformative experience. I may be biased, but it is hard for me to identify many other higher-ed institutions that can deliver such a rich set of opportunities to its students, and as a result, I see how endowments make a difference every day at W&L. 

To read the entire interview: <http://go.wlu.edu/endowment-interview>.

To watch the entire interview: <http://go.wlu.edu/endowment-q-and-a>.



Geordy Johnson '05 Joins W&L's Board of Trustees

George D. "Geordy" Johnson III '05, CEO of Johnson Development Associates Inc., Spartanburg, South Carolina, joined the W&L Board of Trustees on Oct. 7. He holds a B.A. in English from W&L and an M.B.A. from the UNC Kenan-Flagler Business School. During his student years, Johnson co-chaired the Adopt-A-Classroom Literacy Campaign, served on the South Carolina delegation

for the 2004 Mock Convention, and belonged to Phi Delta Theta social fraternity. He has served as a class agent, as a co-chair of his reunion committee, and on the campaign cabinet for Honor Our Past, Build Our Future: The Campaign for Washington and Lee. He also has served on the Young Alumni Council for the Williams School and on the steering committee of W&L's inaugural Real Estate Forum.

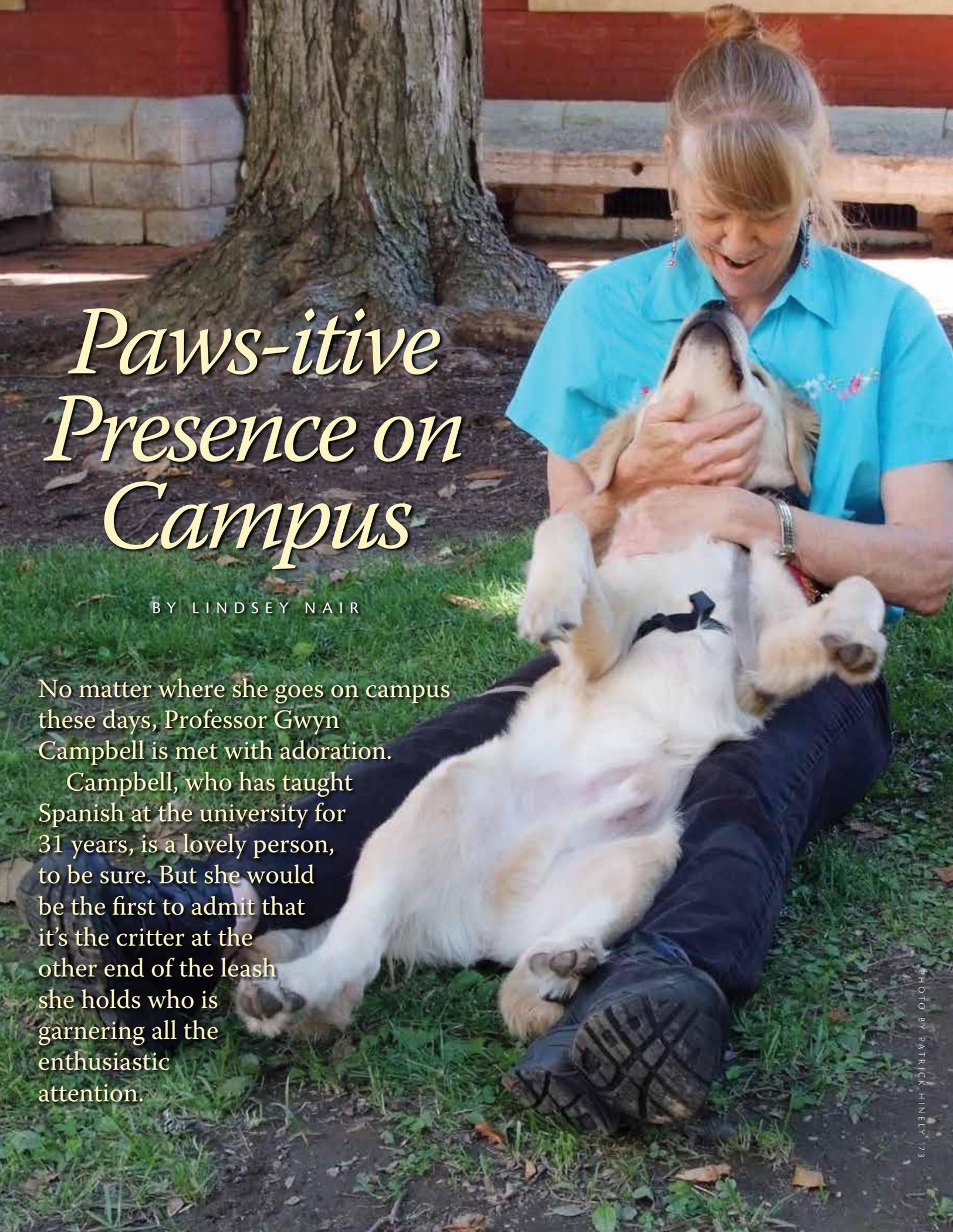
SPEAKERS' CORNER



At Convocation on Sept. 7, the university heard from **Charles R. Johnson** — the award-winning philosopher, novelist, essayist, short story writer, and scholar of black American literature and Buddhism — about his "Four Years of Adventure" as a first-generation college student in the late 1960s. As part of W&L's Community Discussion program, every first-year student is reading and discussing one of Johnson's most important essays, "The King We Need: Teachings for a Nation in Search of Itself," about Dr. Martin Luther King Jr.

Holt Merchant '61, Washington and Lee professor of history emeritus, gave the Remembering Robert E. Lee Lecture on Oct. 10, in Lee Chapel. The historian and author gave a talk titled "Under a Cloud: Lee Meets the Challenges of Reconstruction, 1865–1870."



A woman with blonde hair tied up, wearing a bright blue short-sleeved shirt and dark pants, is sitting on the grass. She is smiling and looking down at two dogs. One dog is lying on her lap, and the other is sitting next to her, looking up at her. The background shows a large tree trunk and a wooden structure, possibly a fence or bench, against a red wall.

Paws-itive Presence on Campus

BY LINDSEY NAIR

No matter where she goes on campus these days, Professor Gwyn Campbell is met with adoration.

Campbell, who has taught Spanish at the university for 31 years, is a lovely person, to be sure. But she would be the first to admit that it's the critter at the other end of the leash she holds who is garnering all the enthusiastic attention.

That fluffy blond beast would be Winslow, a yellow Labrador retriever who is on the path to becoming a service dog for some lucky individual. Since Valentine's Day, Campbell has been fostering Winslow for St. Francis Service Dogs, a Roanoke-based non-profit that places professionally trained service dogs with individuals living with physical or mental disabilities — at no cost to the recipient. St. Francis absorbs every penny of the estimated \$25,000 required to train each dog.

Winslow has spent time in Campbell's office and has accompanied her to class on several occasions. Connie Kniseley, manager of the Puppy Program at St. Francis, says Campbell's job at W&L was one factor that made her an ideal candidate to foster for their program.

"Gwyn has had dogs before and has a very good idea of what is required to raise a puppy," Kniseley said. "She was given permission to bring the pup to work and has a crate in her office. What a wonderful experience for our Winslow."

Dean of the College Suzanne Keen, who approved Winslow's acceptance to W&L before Campbell first brought him to campus, agreed.

"What better place to train a service dog than a bustling, friendly campus?" she said. "When Professor Campbell brought Winslow to campus, I was delighted."

As a kid growing up in Canada, Campbell said, "I was not allowed to have a pet of any kind. My father would not tolerate it — except fish." When she got a job at W&L and moved to a rural location in Rockbridge County, her mother suggested that a dog would be a good protector and companion. Campbell has owned dogs ever since, until her last dog passed away four years ago.

Campbell knew it would be a while before she was ready to adopt again — she is nearing retirement and eventually plans to move back to Canada. When she learned about fostering a service dog, which requires a commitment of up to 18 months only, she thought it could be a good fit.

"I thought, 'Well, a service dog would work well. It would be a real gift to somebody, and the dog could come with me everywhere,'" she said. "And that, in fact, is the case."

Winslow was 2 months old when he came to live with Campbell. Although most yellow Labs are short-haired, a recessive gene resulted in long hair on Winslow and one of his sisters. Their luscious locks barred them from being show dogs, so they were donated to St. Francis.

Because his breeders are big fans of the Eagles, and the musical group's co-founder Glenn Frey had recently passed away, they asked that the pups' names have some connection to the band. As Campbell pondered a name, that famous line came to mind: "Well, I'm a-standin' on a corner in Winslow, Arizona / Such a fine sight to see / It's a girl, my Lord, in a flat-

bed Ford / Slowing down to take a look at me." After deciding on the name, Campbell was surprised to learn that part of Winslow's registered name includes the title of that very song, "Take it Easy."

During the first three months of his time with Campbell, Winslow's need to be socialized allowed him to be petted often.



"The students went gaga over Winslow, and everybody knew his name."

Students were happy to help with that process, whether Campbell and her charge were in the classroom, having office hours or touring campus.

"The students went gaga over Winslow, and everybody knew his name," Campbell said. "Often, students would approach me as I was on my way to the office."

Now that the pup is older, Campbell is the only person who is allowed to give him affection. That's because, as a service dog, he is supposed to be committed to a specific person. Affection can also interfere with his training and distract him from important commands. Once he is placed with a human partner, that person will be the only one allowed to pet him and snuggle with him.

Winslow attended a weekly class in Roanoke and learned as many commands as possible. At just 6 months of age, he knew more than 20 commands. He has not had much trouble complying with the "eat" command. "Apparently, Labs are notorious for wolfing down food, so he has to have a

puzzle eater that has four ridges in the plastic bowl so he has to kind of nose in and get at the food," Campbell said. "His trick is to just take the bowl and dump it out. He is not a stupid doggie!"

At times, Campbell has had to travel and was unable to take Winslow along. In those cases, she sent him to prison — the Bland Correctional Center, to be exact, where inmates in the Prison Pup Program make sure puppies stay on schedule with their training. The program is also a morale-booster for those inmates, who work hard to earn and keep the privilege of participating in the program.

When Winslow is ready for the next stage, he will leave Campbell's care and begin working with an advanced trainer. At that point, he will learn tasks that will help his future partner, such as picking up items, carrying things, and opening doors. If all goes well, at age 2 to 2½, Winslow will meet his partner. St. Francis places 10 to 15 service dogs per year in its service area, which includes Roanoke and surrounding areas.

There is a chance that somewhere along the way, Winslow will fail out of the program. Only about 50 percent of the dogs will graduate. If Winslow fails out, Campbell may be allowed to adopt him.

For now, however, the pup is doing brilliantly, and although Campbell enjoys keeping him and working with him, she has no qualms about giving him up. "He is going to give somebody an incredible quality of life," she said. "And that's going to make everything worthwhile for me." 



The day after their Sept. 16 induction, the new members of the Athletic Hall of Fame showed off their plaques at Wilson Field. L. to r.: Thad Ellis, John Wolf, Director of Athletics Jan Hathorn, Christine Gladysz Houston, Michael Hanson, Chris Sullivan.

A Great Lineup for the Athletic Hall of Fame

BY CHIP WHIPPLE

John Wolf '69, '72L: *Football, Baseball.* Wolf was a three-year varsity starter for the football team, while also playing two years of baseball. On the gridiron, he received the Dan Ray Justice Award as the team's top defensive player. He also earned First Team All-CAC honors twice and garnered AP All-State honors two times, including one first-team nod. Wolf was an assistant football coach for three years, while attending the Law School. He served on the W&L Board of Trustees from 2003 to 2012.

Thad Ellis '82: *Baseball.* He was a four-year starter in the outfield and one of just four players in program history to serve as a team captain for three seasons. Ellis was a two-time All-ODAC honoree, and was the first W&L player named to the ABCA All-America Team, earning a spot on the Third Team. He was a two-time winner of the Tommy Baker Hitting Award.

Michael Hanson '03: *Baseball.* Hanson was a four-year letterwinner and three-year captain for the baseball team. He graduated as the program's all-time leader in games played (136), at bats (519), hits (187), runs (148), doubles (43), triples (13) and stolen bases (51). He posted a 13-6 record in 40 games on the mound, earned the ODAC Player of the Year Award once, and was a four-time All-ODAC honoree. Hanson garnered First Team All-South Region and Third Team All-America accolades his senior year.

Chris Sullivan '03: *Football, Track & Field.* Sullivan was a four-year letterwinner in both sports, serving as a two-year

captain for the track and field team, and once for the football team. In football, he finished his career as the program's all-time leader in rushing (3,140) and all-purpose yards (5,931). A three-time All-ODAC recipient, a two-time All-State honoree, and a two-time All-South Region award winner, he also earned All-America honors his junior season. In track and field, he earned six All-ODAC citations, winning the conference title in the long jump each of his final two years. Sullivan received the W&L Outstanding First-year Male Athlete Award in 2000, and the Pres Brown Award as the W&L Outstanding Senior Male Athlete Award in 2003.

Christine Gladysz Houston '06: *Volleyball, Basketball.* A four-year letterwinner and a team captain as a senior for the volleyball team, she also played one season of basketball. On the volleyball court, she finished her career with an ODAC-record 5,216 assists. Over her career, Gladysz Houston earned three All-ODAC honors, was named the ODAC Player of the Year twice, received three All-South Region accolades and garnered All-America recognition three times. Across her four seasons, the Generals compiled a 127-25 overall record and went a perfect 42-0 in conference play. She was named the 2006 winner of the Pres Brown Award as W&L's Outstanding Female Senior Athlete.



Read the complete citations and view videos of the acceptance speeches here: http://generalsports.com/information/hall_of_fame/index

Linda Klein '83L Named President of the American Bar Association

Linda Klein '83L was installed as president of the American Bar Association during its annual meeting in August. She will serve a one-year term in this role. She previously served as president-elect and as chair of the ABA House of Delegates, the association's policy-making body.

Klein is managing shareholder of the Georgia offices of Baker Donelson. Her practice concentrates on litigation, alternative dispute resolution and counseling business owners.

In her address during the ABA meeting, Klein outlined several of her initiatives, including improving access to justice and providing legal assistance for the nation's veterans. She also emphasized two civic initiatives: one that mobilizes ABA resources to promote voting in the upcoming elections, and another that will support the rights of all children to a quality education.

"So let's focus on the basics by doing things that everyone — all lawyers and the public — can get behind," Klein said. "Let's use our talents and the law to bring fairness to our communities. Let's focus on delivering to our members what they need to better serve their clients."

On a listening tour during the past year, Klein met with groups of lawyers around the country and asked what they need to better serve their clients.

"I learned that lawyers want to do more pro bono and reduced-fee work, but they can't," she noted. "The burdens of running a law practice detract from the time they have to practice law."

Klein becomes the seventh W&L Law alumnus to lead the ABA. Only Harvard and Columbia have produced more ABA presidents than W&L. Most recently, Robert J. Grey '76L served as ABA president, from 2004–2005. A partner at Hunton & Williams and executive



Linda Klein '83L was installed as president of the American Bar Association during its annual meeting in August.

director of the Leadership Council on Legal Diversity, Grey received the ABA's Spirit of Excellence award in 2014.

A past president of the State Bar of Georgia, and the first woman to hold that post, Klein worked to increase access to legal services for Georgia's indigent. She devised and executed the plan to achieve the first state appropriation of tax dollars to support legal services. She is vice chair of the Georgia Supreme Court Commission on Access to Justice, which works for increased access to courts, and a member of the Supreme Court Commission on Civil Justice.

Klein also has worked to uphold judicial excellence, and served as co-chair of a state Judicial Evaluation Committee, a member of the state's Judicial Nominating Commission, and a member of a committee established by former Sen. Max Cleland to advise on filling federal judicial vacancies in the Northern District of Georgia.

She has held leadership positions in the Atlanta Legal Aid Society, the Atlanta Bar Association and the Georgia Association for Women Lawyers, and is a founding member of the Georgia chapter of the National Asian Pacific American Bar Association, the Gate City Bar and the Georgia Association of Black Women Attorneys.

Among her numerous awards and recognitions, Klein received the ABA's 2010 Fellows Outstanding State Chair Award, and the 2009 Randolph

Thrower Lifetime Achievement Award from the State Bar of Georgia, which recognizes Georgia attorneys for their achievements in promoting diversity in the legal profession. In 2015, she received the State Bar of Georgia's Distinguished Service Award and the Daily Reports first-ever Lifetime Achievement Award.



“A
Good Place
◇ TO SPEND A ◇
Career”

KEN RUSCIO REFLECTS

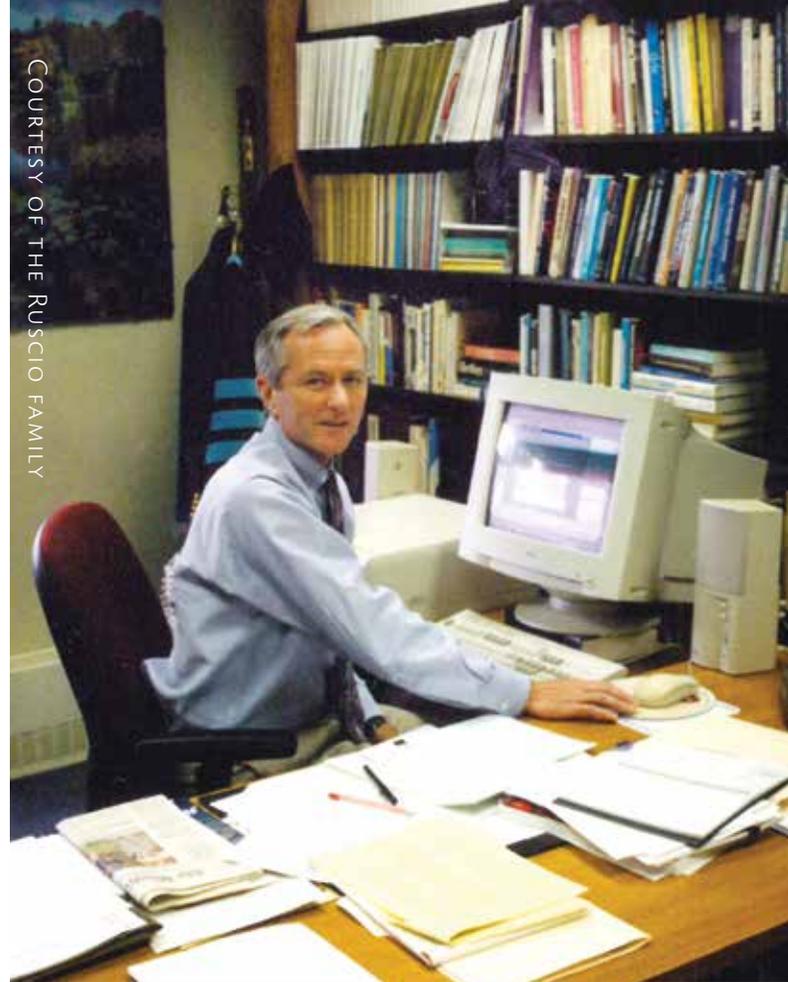
By
L I N D S E Y N A I R

**On Dec. 31, after 10 years
as Washington and Lee’s president,
Ken Ruscio leaves office.**

BEFORE THAT,
**he was, of course, a professor of politics,
associate dean of the Williams School,
and dean of freshmen, from 1987 to 2002;**

AND BEFORE THAT,
he was a student, from 1972 to 1976.

HE RECENTLY
**welcomed us to his Washington Hall office
for a conversation.**



Ruscio during his days as associate dean of the Williams School and professor of politics.

Q: In a 2011 Q&A for this magazine, you said you take seriously the leadership principle that we are all obligated to leave things better than we found them. You are leaving W&L a better place. Of what are you the most proud?

Being able to change while also respecting history and tradition is very important for an institution like Washington and Lee, so with all that we have been able to accomplish, I think we've also held very true to our traditions and our history. And as I have said — on too many occasions, probably — in order to keep things the same, sometimes you have to make some changes. Preserving what matters sometimes means changing some things along the way. That seems contradictory and paradoxical, but Washington and Lee demonstrates the truth of that proposition. So if there's something that I feel best about, it's being able to remain true to the institution's character even as we prepare ourselves for a very different kind of future.

Q: These days in particular, colleges and universities must work to communicate the qualities that distinguish them from the rest of the pack. How has W&L distinguished itself while you've been president?

We are not very good at self-promotion at Washington and Lee, and that's one of the things that I like about the institution; we just do what we're supposed to do. We don't engage in constant navel-gazing about what makes us unique and what makes us distinctive. Having

said that, we are a category of one. We are so unlike any other college. We have such a depth and breadth of curriculum, and such a unique relationship between professional and liberal arts educations, and also such a deep understanding that education goes beyond the formal classroom setting. We think about education in a comprehensive, broad way.

During their time here, our students learn a great deal about themselves in their everyday interactions with faculty, staff and students. The combination of that breadth of experience, and at the same time a very intensive academic experience,

“If there's something that I feel best about, it's being able to remain true to the institution's character even as we prepare ourselves for a very different kind of future.”

happens at W&L unlike any other place I am familiar with. There is an institutional ethos here that is hard to adequately explain or articulate, but it is real and shapes the lives of our graduates in ways they don't fully appreciate until they get some distance from the university.

Q: In your conversations with alumni, you hear so many examples of how W&L has made a difference in their lives. Can you share one of your favorite success stories?

It's very hard, because I can think of so many alumni Washington and Lee can be so very proud of. Surely one of the most recent ones is Mike Missal '78, who was confirmed in April as inspector general of the Department of Veterans Affairs. It came at a stage in his life where he could kick back and just enjoy things, but he decided to take on one of the nation's most challenging problems at the moment: the treatment of veterans. And he did it out of a real ethic of service, of duty, of obligation — for all the reasons that we hope our students take from here. He took on a challenge that most of us would have run from in a heartbeat.

So I think of him, but frankly, mostly because he is the most recent example, and I spoke with him just the other day. Call me tomorrow, and I will probably have just been thinking about another alum who is doing something incredible, maybe one of our graduates conducting medical research, like Dr. Erika Proko Hamilton '03. This summer she became the director of the breast and gynecologic cancer research program at the Sarah Cannon Research Institute, in Tennessee, and she is a member of our Athletic Hall of Fame for her admirable career here as a student-athlete.

Or call me the next day, and I may have just had the privilege to

talk with one of our legendary public servants, such as Senator John Warner '49, or Governor Linwood Holton '44, or journalist Roger Mudd '50, or philanthropists Gerry Lenfest '53, '55L and Rupert Johnson '62, all of whom are alumni who love what they are

doing or who have had careers based not on self-gratification but on the impacts that they have on others and on society.

“Whenever I have made a decision about whether to take a job or not, it has always come down to whether I will be surrounded by good people.”

Q: What is the most valuable lesson you have learned at W&L, whether as a student, a professor or the president?

Whenever I have made a decision about whether to take a job or not, it has always come down to whether I will be surrounded by good people. That consideration brought me to Washington and Lee in three different capacities —

as a student, as a faculty member and now as president. I've learned that institutions that care about relationships and the quality of relationships are a good place to spend a career.

Washington and Lee has the capacity to enhance and nurture relationships, and it's across the board. It's student-faculty relationships, of course, but it's also staff and students, students and students, students and alumni, and faculty and alumni. There's just something about Washington and Lee that leads to relationships of very high quality and very high character. So if I've learned one lesson — and it's a lesson that I hope our students take away — it's that as you go through life, look for settings and opportunities where relationships can develop, where you can be surrounded by good people, where you can learn from them, and where you can grow as an individual even as you feel a part of a close-knit, supportive community.



Inauguration, 2006.

Q: If you had to choose only one quality with which to imbue graduates of W&L, what would it be?

One of the definitions that I have of leadership is that leadership is not about you as a leader, it's about understanding the needs and interests of those you serve. The leadership we teach here at Washington and Lee starts with a perspective, and that perspective is, “How can I make the community better? How can I help others who are in that community?”

So there is an awareness among our graduates of the needs and interests of others around them. We appropriately reference a number

of virtues such as integrity, trust, honor, duty, obligation and respect for others. All of those matter greatly, but when you put them all together, living a life of consequence, of honor, is a rejection of self-interest, and instead a focus on the needs and interests of others. And Washington and Lee does have a way of making that almost instinctive in its graduates. Yes, there's the Honor System. Yes, there is student self-governance. Yes, it's the relatively small size of our community. All of those are means, though, to the end, which is to develop a commitment to something greater than the self.

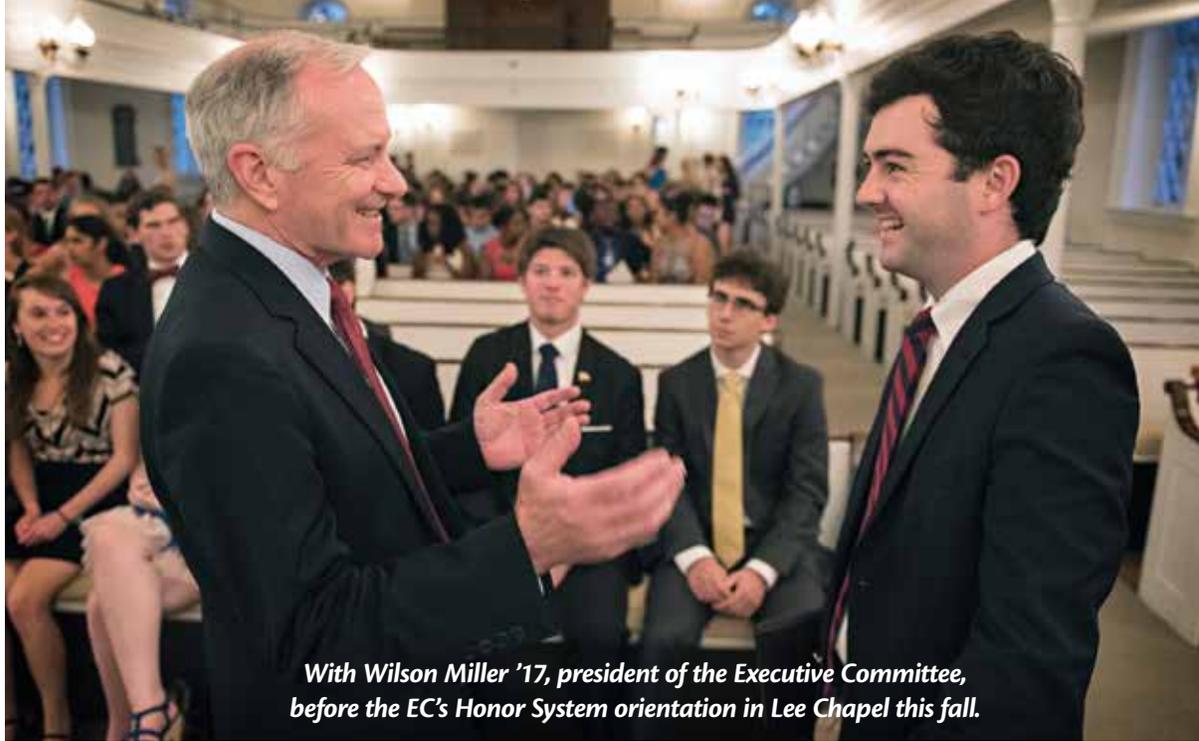


Giving the Class of 1989 a pep talk at their 25th reunion.

Q: You've made it clear over the years that you believe strongly in civilized debate. Do you think it is endangered?

I do, I really do. It's always been endangered to some degree. It's in our human nature to simply spout off, to not think before you speak. And we go through these periods where, remarkably, speaking your mind is mistakenly equated to saying whatever is on your mind without reflection and without letting any kind of judgment or discernment serve as a filter. Well, there is something to be said for being candid and direct, but there is also a lot to be said for thinking before you shoot your mouth off.

And it goes back to what I was saying before: If Washington and Lee teaches respect for others, then understand that some of that respect has to be respect for the opinions of others and the perspectives of others. It's easy to be around people you agree with; it's a lot harder to live in a community where people have different views and different opinions, but that's life in a democracy. Civility is always a fragile virtue in society, but it's important for places like Washington and Lee to remain committed



With Wilson Miller '17, president of the Executive Committee, before the EC's Honor System orientation in Lee Chapel this fall.

“Civility is always a fragile virtue in society, but it’s important for places like Washington and Lee to remain committed to that during the tough times.”

to that during the tough times and to send the signals that educated, broad-minded people ought to practice the virtue of civility and respect the views of others.

Q: The working group that you established to study the history of African-Americans at Washington and Lee continues to explore that history as race relations in America seem to be eroding. What advice would you give this group?

Clearly we have thought so much about that, and in the broadest context imaginable.

Washington and Lee is an institution with a long and rich history. It's a complex history, and it is a history that reflects the arc of our country's history. We were here before the founding, we were here during the founding. We were here during the Civil War, obviously; we were here in the aftermath of the Civil War. We were here during the civil rights era, when Washington and Lee integrated its student body. We rightly embrace the history of this institution in all of its complexity. In many ways, we are in a position here at Washington and Lee to lead



Visiting with students at Lee House.

the very difficult conversations about the nation's history. Why not take advantage of that opportunity and tell our history in its fullest? We try to understand the history of our country and the history of our institution in order to become better, and the only way we are going to become better is to understand the difficult choices that people made in the past and how that is going to inform the difficult choices that we are going to make in the future. So if any institution ought to embrace the complexity of history, it ought to be Washington and Lee.

So I would advise the working group to keep telling the story and learning the lessons from it. So many people have made contributions to this university in so many different ways, and when we look back at the contributions of African-Americans over time, those contributions have also come in so many different ways. What we have not looked at until this point are the contributions of those 84 enslaved Americans who were part of this institution from 1826 to 1857. They are part of our history, and that ought to be acknowledged, and their contributions ought to be acknowledged as well.

Q: You've made some decisions during your tenure that some people considered controversial. How did you prepare yourself for potential backlash?

When there are hard decisions to be made, you talk to as many people as possible, and you do as much research as possible. You really try to understand the issue and understand the perspectives of so many different people. But in the end, if you know you are going to get criticized no matter what you decide, that can be liberating. You might as well do what you think is right, and then you can at least live with yourself when it's all over. That doesn't make it easy when the criticism comes, because you know it's coming from people who also care very much about the university.

I don't minimize the commitment that individuals have to the institution who may disagree with things that we've done. So I'm not saying that makes it easy, but I am saying it enables you to be confident in the decision that you've made, knowing that you are looking at the best interest of Washington and Lee. We don't want to be an institution that's frozen in time. We are an academic institution, not a museum. For an institution that is always going to be moving forward, always going to be engaging with hard decisions, always trying to improve itself, you can't sit still. You have to be out there trying to determine how we can constantly make ourselves better.



Conducting a discussion at the 2015 Science, Society and the Arts conference.

“If any institution ought to embrace the complexity of history, it ought to be Washington and Lee.”

Q: Is there anything you wish you'd done differently?

The answer is yes, sure, there are always things you would do differently if you knew then what you know now. If there is one frustration — and I don't know how I would have fixed this — it's that there just wasn't enough time to spend with the people I wanted to be with and keep track of. At the end of every year, I would say to myself, “Gosh, I wish I had spent more time with the faculty and gotten to more of their events and presentations.” The next day, I'd say, “I wish I could have spent more time with the students.” Then I'd be headed off to an alumni trip, which I love to do, and I'd say, “I'd like more time for this.” So I wish I had been fully aware at

the beginning of just how difficult it is to spread your time among all the people you really want to get to know.

Q: During your tenure, the university has lost students, esteemed faculty members, former presidents. How did you stay strong for the community at those times?

When Kim and I talked in 2006 about coming back to Washington and Lee, one of the things we understood was that it was entirely possible we would be here when some of the true legends of W&L would be leaving us. So many of them have had such an impact on the institution. As we have gone through those periods of loss, we have tried to use that time to remind ourselves of some of the fundamental values and principles that those individuals represent, and how those

knew that student. Because of the closeness of this community, any loss has a real and genuine effect on the place, and those are hard times to get through, to be sure. During those difficult times, I take some consolation and draw strength from seeing some of W&L's finest qualities on display — the caring, mutual support that members of our community provide so naturally to each other.

Q: What advice are you going to give your successor, Will Dudley?

Well, the standard response to that is, that will be between me and Will Dudley [laughs]. We are very, very fortunate to have someone of his experience and background and understanding of Washington and Lee to lead the university, at this time of challenge, but also a time of great opportunity. He is going to be a wonderful president, and he already has made connections and shows a deep understanding of

the institution. I think I am going to have my advice be between us, in part because he is not going to need advice from me. He is going to be fine.

Q: In what ways have your wife, Kim, and your son, Matthew, helped you do your job?

You can't do it without support. Kim has come to know Washington and Lee and come to love and understand this place as much as anybody. In those moments when I needed somebody to say, "Get over yourself," she has never failed to deliver that kind of message. And of course

through her own involvement in campus life, she has helped set the tone and spirit during our time here. It has not escaped my notice that I don't hear too many people telling me that I'll be missed, while hearing many, many people say they will miss Kim.

Matthew has also helped me keep things real. He went through his college years while I was a college president, so some afternoons I would go from delivering messages to W&L parents about how to work with sons and daughters during this important time in their lives, to getting in the car and driving up to his college to be a parent. And he would remind me to take the advice that I so easily dished out to the parents of Washington and Lee students. Seeing him



In his Washington Hall office with Tudy Moncure, his longtime executive assistant.

dedicated individuals have helped shape the university into what it is today. So those are sad times, but they are also times to reaffirm the fundamental underlying values of the institution those individuals personified.

The loss of students is a very different matter, and there is just no way to ever anticipate that or be prepared for the impact that has on you as an individual or on the community. I am deeply aware of the feeling of loss that students have when one of their classmates has been taken from them tragically, and I'm also very much aware of the impact on the faculty and staff who

“I just never take for granted that we are at a place where people understand that what we do matters.”

make his college decision while I was a college president, then go through the four years as a student (and student-athlete), and then graduate and embark on his career, was a constant reminder that the students at Washington and Lee are young men and women going through the real ups and downs of college life. I would see it every day in my own family.

So the two of them played a lot of roles, but probably the most important role was to keep me grounded, and not to always be thinking of myself as the college president, but as a father and a husband at the same time.

Q: What has been your favorite part of living in Lee House?

We could write a whole different article about living in Lee House. Kim and I have so enjoyed our time there. It's an adjustment because it's not the real world, you are right in the middle of everything. It's a place where you live, and you have to make it your house, but you're always aware that that so much of the history of the university has gone through those doors. And so many prominent individuals — not just the people who have lived there, like Robert E. Lee, but the people who have been there for dinner and receptions — have graced our campus. We



Chatting with (from left) Maya Epelbaum '16, Meera Kumar '16 and Faith Pinho '18 at a reception in the Hartog Commons of Gaines Hall.

“Kim has come to know Washington and Lee and come to love and understand this place as much as anybody.”

keep track of the number of people who come through on an annual basis, and it's typically anywhere from 5,500 to 6,000 people per year. That always surprises us because it doesn't feel like crowds have gone through, it just seems like there is a lot of activity and a lot of events. It includes people who are coming back to campus for the first time in 50 years, as well as new students who have been on the campus for only two or three days and are seeing Lee House for the first time.

Q: Is there any particular feature of Lee House that you wish you could take with you?

You know, in truth, we probably spend more time in the kitchen than any other room. It's where we go in and out, it's where we converge at the end of the day or at the end of a meeting or a reception. It's where Kim and I finally settle down at the end of the day, over dinner on those rare days when we have no late commitments. It's where the public and the personal side of the house intersect, at least for Kim and me. I'm sure that's not an answer that people would expect to hear, but it is a place where for us, as residents, we both rest at times and at other times prepare for the receptions, dinners and other events we hold at the house.

I do remember my first night in Lee House. I hadn't yet been installed as president, but I was preparing for the transition. I was visiting for



Ken, Matthew and Kim Ruscio

a couple of days, and the Lee House was not occupied at the time. And I was determined that it was going to be just a matter-of-fact evening, nothing special, this is where I'm going to live for however long, so I'm just going to go to bed like I usually do and do a little reading before I nod off and go to sleep. I figured, I'll get into the routine, nothing special. But I just couldn't get to sleep. It wasn't noise or anything like that, it was the realization that I was in the Lee House. Finally, about 1 or 2 a.m., I just got up and wandered around. [I was thinking] Robert E. Lee lived here, this is the room where his wife taught his daughters how to play the piano, this was Mrs. Lee's bedroom, and this was Robert E. Lee's bedroom, and this was the room in which he died, and you just realize that yes, this is a house, but it's much more than a house.

If you asked Kim that question, she'd probably have a very different answer. She has spent much more time with the décor in Lee House and making sure it was right for its character. One of her projects was restoring some historical integrity to the rooms. My job was to stay out of the way.

Q: What will you miss most about W&L?

Boy, I could say a lot of things, but there is something about the quality of the relationships around here. Walking into Washington Hall this morning, I ran into Kathy Wallace, who is the custodian here. Kathy had been working since 2 a.m., and here I come strolling in at what is for most of us the start of the work day — 8:30 or 9 o'clock. She and I were talking downstairs for a few minutes about everything



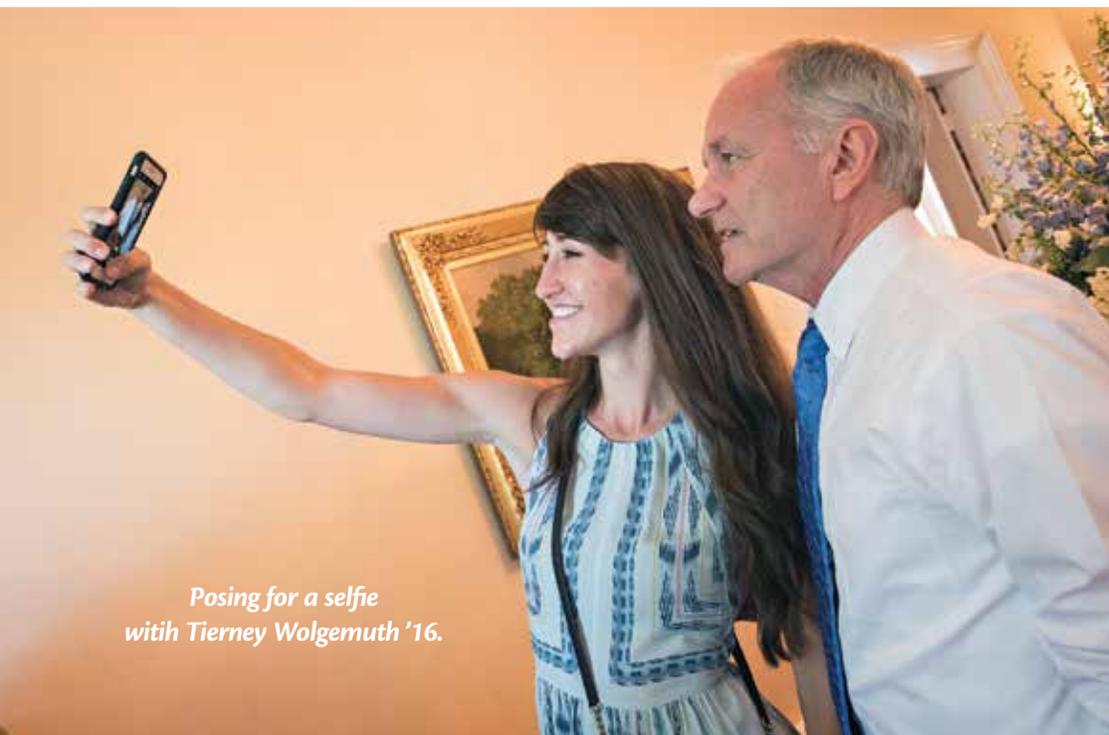
The Ruscios attended a dinner prepared by their next-door neighbors: first-year students in Graham-Lees. "This evening was one of the highlights of the 2015 fall term for both Ken and me," said Kim Ruscio.

from the weather to how the summer has gone to what we've been up to. And just before that, I crossed paths with one of the Facilities Management workers who was out with the leaf blower cleaning off the sidewalks. You know, I just never take for granted that we are at a place where people understand that what we do matters. They take great pride in Washington and Lee and their own individual contributions to the university, and I don't think there are many places around where that happens to the extent that it happens here.

The setting in which we find ourselves contributes to the formation of that community. We are surrounded by the

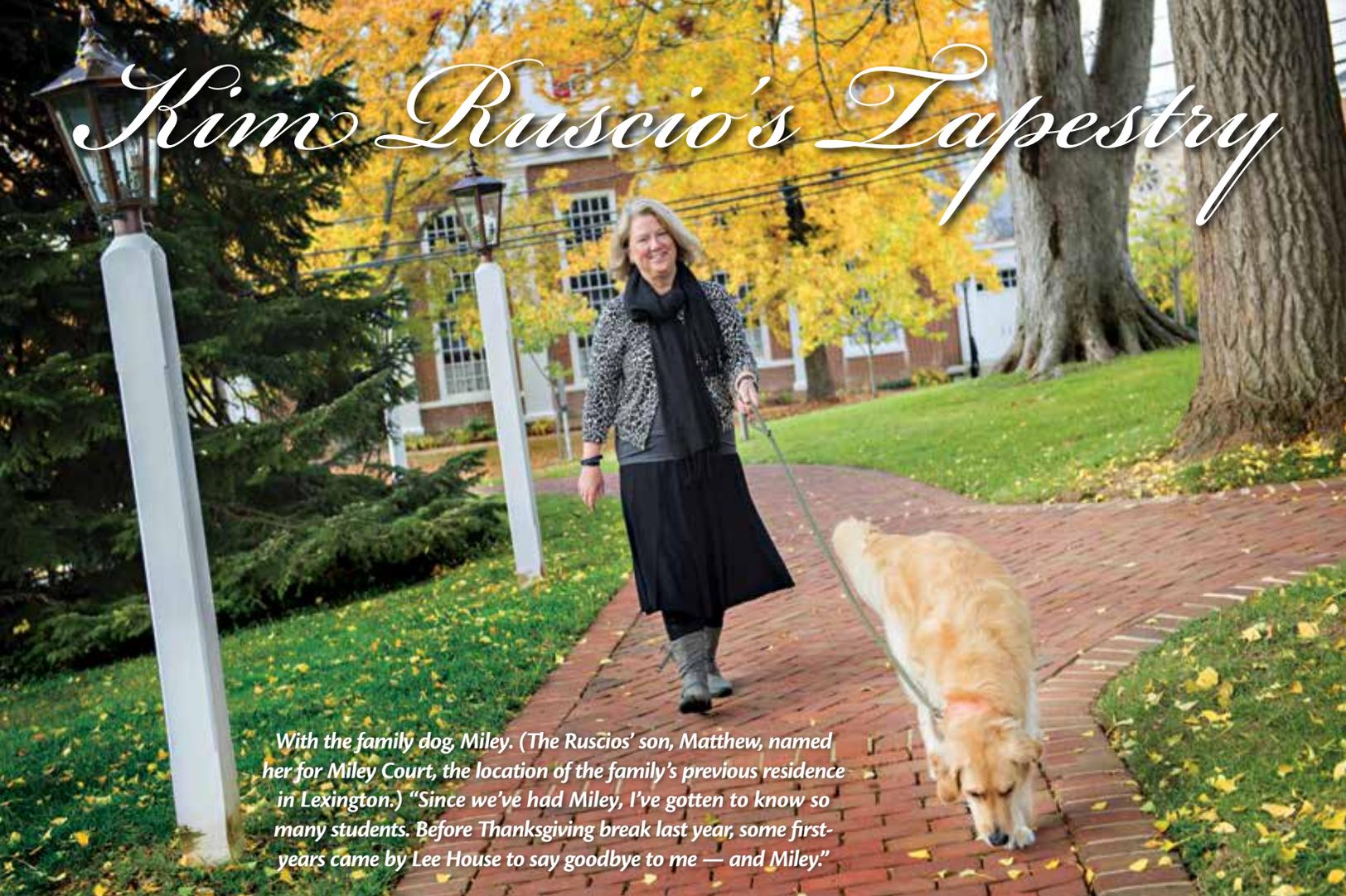
Blue Ridge Mountains and the Allegheny Mountains. We are in the Shenandoah Valley. We are in a town that has a lot of character itself, so that fosters highly personalized interaction. Things happen here at a certain pace. There is time for reflection and there's time for action, but the setting in which we find ourselves contributes to that as well. People walk on the campus who are tourists, and they say, "My God, you work here every day?" And I never take that privilege for granted. It really is a special place and a special setting. 

To read the rest of our conversation with President Ruscio, see <http://go.wlu.edu/ruscio-q-and-a>.



Posing for a selfie with Tierney Wolgemuth '16.

Kim Ruscio's Tapestry



With the family dog, Miley. (The Ruscios' son, Matthew, named her for Miley Court, the location of the family's previous residence in Lexington.) "Since we've had Miley, I've gotten to know so many students. Before Thanksgiving break last year, some first-years came by Lee House to say goodbye to me — and Miley."

Kim Ruscio's career has included stints in fashion and retail (sportswear buyer, regional merchandise manager, interior display and layout coordinator for specialty stores, accessory assistant at Condé Nast), in finance (financial analyst and assistant to a bankruptcy trustee), and in

higher education (in W&L's Admissions Office, financial counselor and then associate director).

On Dec. 31, she wraps up her latest post, which goes by many names. "I am listed in one university directory as 'presidential spouse,' in another as 'Lee House resident,'

she explained. "I've been described as an ambassador of the university, and referred to in the more traditional manner, as the first lady of Washington and Lee."

She added, with a smile, "There have been times I've had to gently point out to Ken that I am the only one on campus who does not ultimately work for the university president, and would he mind remembering that?"

Soon after celebrating their 40th wedding anniversary, Kim and her husband, President Ken Ruscio '76, will hand the keys of Lee House to Ken's successor, Will Dudley. Before they leave, Kim Ruscio shares some of her memories and thoughts about her life at W&L.



At the 2016 Women's Leadership Summit, Kim Ruscio gave the keynote talk, "Tapestry — or Your Tapestry," inspired by the Carole King album and song. The new Kimberley A. Ruscio Endowment for Student Leadership will support the Women's Leadership Summit (see p. 2).

THE HOTEL ROANOKE & CONFERENCE CENTER
A DOUBLETREE BY HILTON HOTEL

On March 6, 2006, Ken received a phone call at our home in Richmond, Virginia. Phil Norwood '69, the rector at that time, offered him the chance to lead Washington and Lee, their alma mater, and become the university's 26th president. Suffice it to say, that evening our routine family dinner conversation took on a decidedly different tone.

I knew full well what an honor, privilege and opportunity of a lifetime this would be for Ken, and what a great job he would do in this position. As for me, however, I had a slightly different reaction. It ran the gamut from shock and anxiety to absolute cluelessness about my role. Once we arrived, however, it didn't take me long to realize what a gift this was and how lucky I was to receive that gift — one I have cherished daily, one I will cherish all my days to come. It was the opportunity to work, play, support and live with the Washington and Lee community, the Washington and Lee family.

I have been connected to W&L in some way for over 40 years. Having known Ken Ruscio since I was 16 years old — we were seniors in high school when we met — I can honestly say that he was the only person that I (or, for that matter, anyone else in the entire state of New Jersey) knew who was going to attend a college at a place called Washington and Lee in Lexington, Virginia.

Both of our families had to look it up on the map to find out exactly where W&L was located. I never imagined that I would end up living in Lexington and be associated with W&L for almost 25 years.

From our first stint at W&L, from 1987 to 2002, the list of people who have guided and supported me (and us) is extensive, and would include the faculty and staff who mentored Ken while he was a student here and became our lifelong allies, and my former co-workers, staff, faculty and administrators whom I worked beside for many years and were

“I have had the privilege and honor of experiencing firsthand the enduring bonds of friendship, respect and support this community fosters.”



In the Lee House kitchen with Fotini Williams, catering manager (left), and Christopher Vozzo, the chef (center). Ruscio also worked closely with Derrick Smith, assistant catering manager (not pictured).

inspirations in helping me navigate career, family and life in general.

There are former students from those years, now friends and colleagues with children of their own in college, many here at W&L. Our son, Matt, born here in Lexington in 1990 — to this day his closest buddies are children of W&L faculty and staff, those parents still dear friends. Simply put, I have had the privilege and honor of experiencing firsthand the enduring bonds of friendship, respect and support this community fosters.

And now, after 10 years as first lady, I can also count as friends the hundreds of students I have gotten to know. They befriended, encouraged and supported me, acted as my cheerleader, and, most importantly, allowed me to be a part of their lives and taught me so very much.

I have been surrounded by our brilliant faculty members. They are the best of the best.

Their passion and commitment to teaching, learning and W&L is inspiring. Ken and I so appreciate their friendship and support.

I've had the support of the Board of Trustees, a group totally committed to W&L. I will always be so grateful for their kindness and consideration toward Matthew and me and for their steadfast confidence in Ken's presidency. And then there are the thousands of alumni across the country I have met, many now close friends. I thank them for always welcoming me into their homes and hometowns with open arms. I have had the opportunity to visit many places I might never have had a good reason to visit. (Who

knew that a return trip to Shreveport, Louisiana — a great place — would be on my bucket list?) Thank you as well to the alums who visited campus, dropped by and offered their support.



Working with Kelly Fujiwara, the special events coordinator for Lee House. Kelly and other staffers “are the soul of our Washington and Lee family, from one end of the campus to the other,” said Ruscio.

Oh, and their stories — how I will certainly miss those cherished W&L stories.

I wish I could name every member of the staff: senior leadership, administrators, administrative assistants, support staff, and on and on. They are the soul of our Washington and Lee family, from one end of the campus to the other. They make our campus hum; they make our campus run.

On a personal level, I will miss the wonderful staff in Facilities Management who have kept our daily lives running smoothly and on track. In the same vein, all of our friends in Catering Services have made me appreciate the art of food preparation, setup, cooking, presentation and pure enjoyment of eating, as I sit back and share a great meal with wonderful people — a dream come true. Over the past 10 years, all these folks have become an integral part of the Ruscio family.

I have had so many memorable experiences here at W&L. Since Ken became president, one of my favorite events each year has been our annual Parents and Family Weekend celebration, where we honor the parents and families of our students. I love being able to talk to them as a fellow parent, welcome them into our home, compare notes on our children, and provide them the opportunity to interact with faculty and staff. An added bonus is the many sets of grandparents I have met over the years during this weekend.

Long before Ken was president, I always loved our Commencement ceremonies. The pageantry of it all: The white chairs lined up perfectly on the front lawn at dawn; Facilities staff making sure everything is in place; the platform, the music, the flags, the mace; the faculty dressed in their respective regalia; the students processing as a class for the last time; and my favorite part — when, at the conclusion of the ceremony, the graduates throw their caps in

the air in celebration, all this against the background of the grace and beauty of both the Colonnade and Lee Chapel. I never tire of this celebration.

Another favorite experience is the simple pleasure of seeing the Colonnade as I come into Lexington from North Main Street. As I enter town and glance to my right, the view of the Colonnade on the hill never ceases to amaze me. It is one that takes my breath away no matter what time of day, what season of the year, or how



Welcoming a former occupant of Lee House: Taylor Cole '75 (left), the son of Fred Carrington Cole, president of W&L from 1959 to 1967. Taylor's wife, Lois (right), had never visited her husband's childhood home. "He was one of the few people we took to every floor," said Ruscio. "He described how he and his friends would straddle the banister and slide down three flights of stairs. I was so excited to have him there. He even remembered some of the pieces of furniture and artwork still in Lee House today."

many times I go past.

Lee House, of course, is my favorite place on campus. It has been a privilege and honor to call this house our home. I have grown to cherish

my time living in this historic house, a place that has played such an important part in the history of W&L. Lee House stands as a community house, a university house, but ultimately a family home. Lee House is the place I mean when I say, "It is time to go home," or "It is so good to be home."

For me, come Jan. 1, 2017, the beauty of my immediate plans is simple — I have no specific ones in mind (except for going on a spontaneous date night with Ken). I have no set schedule or structure. I look forward to trying on that concept and seeing what opportunities arise. We begin a new and not-so-new chapter in our lives with our move to Richmond, where we lived from 2002 to 2006. We look forward to reconnecting with many old friends and, hopefully, meeting new ones. Richmond is a good next step for us. We know the route back home to Lexington well, enabling us to remain close to our friends and family here.

Overall, most importantly, I will miss the deep sense of place this community has afforded me. The connection between our culture of civility, kindness and respect for one another, intertwined with the natural physical beauty of our surroundings, becomes, for me, that intangible sense of place I will never take for granted. 



In Lee House at a dinner for Taylor Branch, the Pulitzer Prize-winning author of a three-volume history of the civil rights movement. L. to r.: Ted DeLaney '85, associate professor of history; Molly Michelmore, associate professor of history; Kim Ruscio; and Tammy Futrell, associate dean of students. "We liked to keep dinners with special guests small and intimate to allow for conversation. We loved to get a group of incredibly talented people together in one room. Ken and I could just stand by and enjoy."



For the full story, please visit go.wlu.edu/ck10anniversary

Founder Ingrid Easton Wilson '06
*Celebrates
 Campus Kitchen's
 10th Anniversary*

BY LINDSEY NAIR

Over the past 10 years, the Campus Kitchen at Washington and Lee has served nearly 263,000 meals and prevented more than 400,000 pounds of food from going to waste. That's a significant impact for a program that once seemed as if it would never be more than an idea.

Ingrid Easton Wilson '06 (above), who founded Campus Kitchen as a senior, remembers juggling academics, volunteer work and future career decisions while she tried to map out a way to start an on-campus meal program for low-income members of the community. Between her own hectic schedule and the complicated logistics involved in starting such a service, she said, she almost gave up.

But thanks to Wilson's dedication — and lots of support from Washington and Lee — the Campus Kitchen this month is celebrating its 10th anniversary. Wilson attributes most of the program's success to its director, Jenny Davidson '08, and to the many volunteers who have kept it thriving.

"I don't feel like I did the hard part, I feel like Jenny has done the hard part," Wilson said. "She's stuck with it and been loyal. For me, it was just luck and inspiration."

That inspiration struck the summer after Wilson's sophomore year, when she read the book "Begging for Change" by Robert Egger, founder of DC Central Kitchen. During a trip to the capital, she decided to stop by the kitchen, where she met Egger.

Back at school, Wilson quit the tennis team and joined the Bonner Program. The next summer, she volunteered at N Street Village, a community for homeless and low-income women in D.C. Near the end of her senior year, university officials decided to do a trial week of Campus Kitchen, and it was a big success.

Davidson, the co-curricular service coordinator for W&L,

also directs Volunteer Venture and the Nabors Service League. Thanks to donations from generous alumni, Campus Kitchen

operates out of a professional-grade kitchen, complete with a walk-in freezer and refrigerator, in the basement of the Global Service House.

Volunteers use food donated by W&L, VMI and Walmart to prepare and deliver meals for clients at community service organizations in Lexington and Rockbridge County. Through the Backpack Program, local children receive food to take home on weekends. In addition, the kitchen's Mobile Food Pantry delivers food to remote areas of the county. Since 2006, volunteers have spent nearly 40,000 hours working for Campus Kitchen.

Magnolia Center, a daytime support program for adults, benefits from twice-weekly deliveries. Day Support Program Director Laura Williams said their clients love both the square meals and the social interaction they get from Campus Kitchen volunteers.

"We've actually been a part of the Campus Kitchen since its inception," Williams said. "It's been many things over the years, but the most important thing is, it's been a way for our individuals to have a healthy hot meal, but also to engage in conversation with the students, learn about their backgrounds and their cultures."

Wilson says she never doubted that the Campus Kitchen at Washington and Lee would be a success. Its lean operating budget and solid leadership, along with the constant flow of on- and off-campus volunteers, have made it an invaluable part of the university and the larger community.

"I'm so thankful for it," she said, "and I know it helps a lot of folks." 

Perks of the Parks

BY LINDSEY NAIR

As superintendent of Cumberland Gap National Historical Park, Sula Jacobs '00 enthusiastically promotes the virtues of the National Park Service, which turned 100 years old this year.



Sula Jacobs '00 loves national parks so much that she jokingly refers to it as a “sickness.” It doesn’t look like she’ll recover from this obsession anytime soon — as superintendent of Cumberland Gap National Historical Park, she gets a fix nearly every day.

When she isn’t overseeing operations at the park, which covers just under 25,000 acres and straddles Virginia, Tennessee and Kentucky, Jacobs spends her days off hiking its 80-plus miles of trails with her yellow lab, Eva, or visiting other national parks around the country.

“I love to go to national parks. They each have their charms,” Jacobs said. “To me, every park has this magic. They are really unique and special, and they were designated as National Park Service units for a reason.”

This year marks 100 years since President Woodrow Wilson signed the act that created the park service on Aug. 25, 1916. Since then, the National Park Service (NPS) has grown to cover more than 83 million acres of parks across the U.S. and the Virgin Islands, Puerto Rico, Guam, American Samoa and Saipan.

Jacobs, who is one of more than 20,000 NPS employees, said the only place that has captured her affection

as much as national parks is her alma mater. She remembers the day she and her father arrived on the W&L campus after an exhausting tour of potential colleges.

“I remember just taking a few steps up that path that goes to Lee

“I love to go to national parks. They each have their charms. To me, every park has this magic. They are really unique and special, and they were designated as National Park Service units for a reason.”

Chapel, and looking at the Colonnade,” she said. “Everyone seemed so relaxed. I turned to my father and said, ‘I think I could call this place home for four years.’ From that point, I was desperate. I really wanted to go

to Washington and Lee.”

Jacobs graduated from W&L with degrees in economics and East Asian studies, then worked as a strategic consultant before going on to earn a master’s degree in public policy from the University of California at Berkeley. During grad school, she interned at Great Smoky Mountains National Park. She worked for a time as a management analyst for the Office of the Comptroller in Washington, D.C., but she kept thinking back to how much she enjoyed that internship.

In 2006, she began work with the NPS as an administrative officer at the George Washington Memorial Parkway in McLean, Virginia. She then worked as assistant superintendent at Biscayne National Park in southern Florida before being named superintendent at Cumberland Gap in 2014. Along the way, she also had temporary detail assignments at other parks, including Castillo de San Marcos and Fort Matanzas National Monuments in St. Augustine, Florida.

Jacobs, who hails from New York state, says that moving to Cumberland Gap felt like a return to her rural roots.

“It’s mostly the community feeling you get,” she said. “It really reminds me a lot of where I grew up.

You feel like you are in a place you can call home.”

Jacobs’ days on the job vary extensively. One day might find her walking a creek bed with biologists to talk about a threatened fish species. On another day, she may analyze the park budget, interview prospective employees, or attend meetings. She especially enjoys working with partner agencies such as the U.S. Fish and Wildlife Service or with various state parks.

“You never know who you are going to meet as part of the job,” she said. “You never know who you are going to form those partnerships with to solve a problem and come up with a solution that’s going to benefit everybody.”

While it may not seem as if degrees in economics and East Asian studies naturally lend themselves to a job in the National Park Service, Jacobs says her entire learning experience at W&L has had a positive impact on her career.

“The ability to think and be analytical while also taking in the full picture is definitely something that both majors taught me. Whether it is an endangered species or whether or not to open a road at sunrise to allow photographers to take pictures, all of that forces you to be both analytical and think broadly,” she said. “Even the general education requirements

“You never know who you are going to form those partnerships with to solve a problem and come up with a solution that’s going to benefit everybody.”

at W&L, forcing you to take classes outside of your major to expand your palate for learning, really push your area of expertise and understanding.”

One of Jacobs’ favorite projects as superintendent of Cumberland Gap National Historical Park was planning the massive celebration they held there in April to mark the park service’s 100th birthday and the release of Kentucky’s America the Beautiful coin, which features an image of the park on one side. The event took two years to plan, stretched across three days, and featured hundreds of history reenactors, special guests from parks

across the country, and a film made by an NPS employee.

Best of all, she said, more than 2,500 children crowded the event tent and took the Junior Ranger Pledge. “It was absolutely one of the most amazing things I have ever seen,” she said.

As part of her aforementioned “sickness,” Jacobs sometimes asks people which national parks they’ve visited, a conversation that segues into recommendations for other parks they might enjoy. She is enamored with so many aspects of the park system, including the people who work for it, its beautiful hidden (and not-so-hidden) gems, and the remarkable stories one can find at any park unit.

“I think that’s the great thing about the park service. We tell these really deep stories, as well as historic stories,” she said. “So I love the combination between paying attention to cultural and natural resources and not forgetting about the recreational aspect. You have to take into account all three things.” 



To learn more about Cumberland Gap National Historical Park, visit <https://www.nps.gov/cuga>.



A scenic spot in Cumberland Gap National Historical Park.

SCOTT TEODORSKI | NATIONAL PARK SERVICE

As the National Park Service celebrates its centennial, we'd like to tip our ranger's hat to other alumni who have dedicated their careers to the NPS:



Tim Clark '91 has been the marine ecologist for the National Park of American Samoa for six years. His job is to preserve and protect the corals, algae, fish and invertebrates that live in the park, which is spread over three islands. His program monitors the health of marine life in the park, manages problems, and conducts research on how to best manage the park's marine ecosystems. They also do educational programs. "Hopefully, this work will keep the coral reefs of American Samoa healthy and vibrant for future generations of visitors and local Samoans," Clark said.



Jeff Driscoll '72 is a ranger at Cedar Creek and Belle Grove National Historical Park in Middletown, Virginia. Prior to that, he worked in the education office at Harpers Ferry National Historical Park. Driscoll's job involves giving tours, talks and programs about the Battle of Cedar Creek, as well as other Civil War battles that took place in the Shenandoah Valley. Said Driscoll, "The personal awards are many. Meeting people from all over the country — and the world; having the opportunity to learn more about this incredibly important time in our country's history, then being allowed to share that knowledge and interest with our visitors; and working with some of the finest people you'd ever want to know."



Frank O'Reilly '87 is lead historian at the Fredericksburg and Spotsylvania National Military Park. He has been employed with the NPS for 29 years. He spends his days writing, lecturing and leading staff rides and tours focused on the Civil War. He has written several books on the Civil War, including a 2003 Pulitzer Prize nominee in Letters, "The Fredericksburg Campaign: Winter War on the Rappahannock." He also served as the Civil War Sesquicentennial special events coordinator for the Fredericksburg, Chancellorsville, and the Overland Campaign's 150th anniversary national commemorations, and participated in the 150th anniversaries of the Battle of First Manassas (Bull Run), Antietam, and Robert E. Lee's surrender at Appomattox Court House. "I have spoken across the USA and the UK, even lecturing at Oxford," O'Reilly said, "but the highlight for me was speaking in Lee Chapel on 'Remembering Lee' in 2013."

Did we miss someone? Please let us know by emailing us at magazine@wlu.edu.



The Class of 2006 at Young Alumni Weekend



Five-Star Festival: the gathered classes of 1951, 1956, 1961 and others in attendance.

At right: Five-Star Festival: Alumni Director Beau Dudley '74, '79L, with Distinguished Alumni Award recipients Steve Danzansky '61, his wife, Joan, and Fred Stamp '56. Not in attendance: Howard Rosenbloom '61 and Elliot Schewel '45. Read more at <https://www.wlu.edu/alumni-affairs/campus-events/five-star-festival/five-star-distinguished-alumni>.



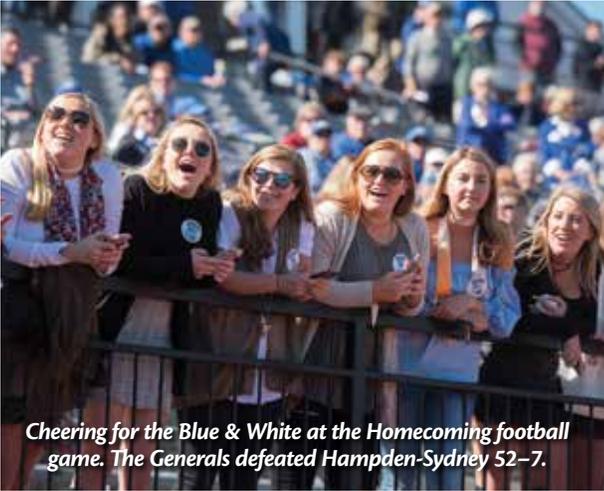
Young Alumni Weekend Multicultural Reception.



The 2016 Homecoming queen and king, Melina Knabe '17 and Thomas Cain '17.



An amazing turnout for the late Liza Haynie Heaton '11's bench dedication.



Cheering for the Blue & White at the Homecoming football game. The Generals defeated Hampden-Sydney 52-7.



Thank you to the Alumni Board and chapter leaders.



At left: Distinguished Young Alumni Award recipients Lyndsay Polloway '06 and Charlie Yates '06, '10L. Read more at <https://www.wlu.edu/alumni-affairs/campus-events/young-alumni-weekend/distinguished-young-alumni-awards>.



Young alumni reunion under the big tent.



Five-Star Festival: The Class of 1951 and guests at the home of Sue and Ted Van Leer '51.

THANK YOU, KIM AND KEN RUSCIO

BY DON EAVENSON '73, ALUMNI ASSOCIATION PRESIDENT

In December, our alumnus Ken Ruscio will officially step down as president, ending a remarkable decade of success. Under his leadership, W&L has advanced on many levels, from broadening our strong academic reputation, to growing our endowment to an impressive all-time high, to investing in faculty salaries and important facilities.

Many colleges and universities make grandiose claims about the educational experiences they provide. Frankly, it would be hard to top the list of improvements for our university in the last decade, and W&L can accurately count itself among the nation's very best colleges and universities. Some highlights:

- ▶ The \$50 million renovation of our singular Colonnade.
- ▶ The Johnson Program in Leadership and Integrity, launched with a transformational \$100 million gift to create a new scholarship program, two professorships, and impactful student research opportunities.
- ▶ New academic initiatives, including the Roger Mudd Center for Ethics and the J. Lawrence Connolly Center for Entrepreneurship.
- ▶ A large expansion of financial aid, allowing more of the best and brightest access to a W&L education.
- ▶ The \$66 million Lenfest Challenge that created 15 of the 20 new endowed faculty chairs and increased faculty salaries, making them more competitive in order to recruit and retain the very best.
- ▶ The Center for Global Learning, now named for Ken.
- ▶ The Hillel House.
- ▶ The dazzling new upper-division housing neighborhood and much-needed improvements to first-year housing.
- ▶ Significant improvements to Leyburn Library, Lewis Hall and outdoor athletics.



You can contact Don Eavenson at donald.eavenson@comcast.net.

In an increasingly competitive arena, W&L remains at the top of many lists. Since 2006, the number of students applying to W&L has grown substantially. Admissions is offered to fewer than one in four applicants, making W&L among the most selective schools in the country.

Ken deserves credit for not embracing the various (and usually flawed) rankings, but we have done markedly better during his tenure! Forgive me, Ken, but Forbes recently ranked W&L #28 among all American colleges and

universities, ahead of renowned schools like Cornell, the University of Virginia, Johns Hopkins and Vanderbilt. And Business Insider ranks us #6 (!) among all schools for earning power 10 years after graduation.

As captain of the ship, Ken has led with quiet confidence, thoughtful problem-solving, humility, prudent risk-taking, dedication, integrity, and a clear sense of purpose. He would be the first to say that the achievements of the last 10 years are the result of hard work done by many others. Kim Ruscio has been an invaluable asset to Ken and to Washington and Lee. The full administrative team is impressive and united in a common purpose, and they too deserve credit.

W&L is stronger than ever. Ken and Kim Ruscio will leave us knowing they were the right leaders for a challenging and demanding time. On behalf of the Alumni Board and all alumni, I thank them for their service to W&L and wish them the very best in the future. I am confident that Will Dudley will build on the good work Ken has done and lead us to new heights. His job will be demanding, but it has been made easier by the rock-solid foundation he will inherit. As always, we alumni stand ready to assist.

Bravo, President and Mrs. Ruscio! Please stay involved as the university's promising future unfolds.

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1968

H. William Walker ('71L) became the interim rector of St. Philip's Episcopal Church in Brevard, North Carolina, in May. He remains senior counsel with the law firm of Alvarez Arrieta & Diaz-Silveira LLP, in Miami, Florida, and associate rector of St. Thomas Episcopal Parish, in Coral Gables.

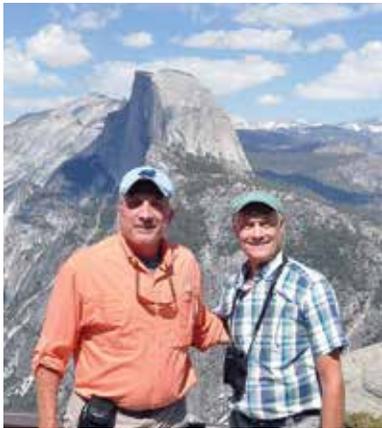
1978

Marcus A. Brinks ('81L) was sworn in as the new general district court judge for Virginia's 21st Judicial District on June 24. Before his election by the General Assembly, he served as chief deputy commonwealth's attorney for Patrick County. He served in the Army Reserve as a member of the Judge Advocate General's Corps, retiring with the rank of colonel.

1979

Gerald M. Malmo III, a principal at Holden & Mickey, received an award from MassMutual for his 2015 achievements in providing financial services to clients in the Winston-Salem, North Carolina, region. He was recognized as a leader in new business insurance placements in 2015 and named disability insurance master for the fourth consecutive time for leading MassMutual's Charlotte agency in disability insurance production.

John P. Stafford joined Bower Center for the Arts, in Bedford, Virginia, as executive director in August.



Scot Brower '70 and Henry Fleishman '70 at Yosemite National Park in June 2016.



The 29th edition of the Elvis Presley-El Producto Invitational Golf Invitational, otherwise referred to as the EP, returned to Virginia in July. The three-day event played its first day in Lexington and spent days two and three at Wintergreen Resort. The Pi Kappa Phi alumni gathered in front of the chapter with Natty Bohs and remembered fallen EPers **Del Agnew '82** and **Bob Phillips '85**.

This year's EP included **Ken Andsager '84, Ed Buttarazzi '85, John Buttarazzi '83, Mike Buttarazzi '87, Pat Buttarazzi '84, Rob Buttarazzi '88, Jim Hamlin '87, Rich Hobson '87, Jimmy Holmes '87, Rich Leary '87, Bill Londrey '88, Jef Londrey '83, Rod Lundy '85, Jeff Marks '87, Judge Roger McDonough '84, Jimmy New '87, Jim Noble '85, Chris Phaneuf '85, Vance Redmond, Bennett Ross '83, Tim Shea '88, Dr. Jamie Urso '89** and **Robert "Doc" Young '85**.

1980

Michael J. Foley has been selected for inclusion in the 23rd edition of Best Lawyers in America for the seventh consecutive year.

of Alabama governor Robert Bentley. He served as special counsel to the Whitewater Committee that investigated then President Bill Clinton and First Lady Hillary Clinton in the early 1990s.

1981

R. Parke Ellis received the Lou Daniel Award from the Independent Insurance Agents and Brokers of Louisiana (IIABL). He is chairman at Gillis, Ellis & Baker.

1987

John Y. Benford joined the Orlando, Florida, office of Wilson Elser. For more than 20 years he has been practicing in Orlando-area offices of prominent national law firms, most recently as the solo practitioner of Benford Law Firm P.A.

1992

Trey Cox, an attorney with the Texas litigation firm, Lynn Pinker Cox & Hurst, has been named to the Top 100 Texas Super Lawyers list and Top 100 DFW Super Lawyers list in Texas Monthly magazine for 13 consecutive years. He has also been named among the Best Lawyers in America in U.S. News & World Report for nine consecutive years and has been honored as a leader in his field by Chambers & Partners for eight consecutive years. In addition, Trey has been selected as a member of the American Board of Trial Advocates.



Tim Thompson '74, third from right, hosted fellow alumni (l. to r.): Clint Robinson '90, Mike Fogarty '82, Mac Mitchell '73, Beau Dudley '74, '79L and Jud Allen '94 at a Morgan Stanley golf outing in Alexandria, Virginia, last summer.

1983

Jack Sharman III will serve as counsel in an impeachment investigation

1988

Ted Willard had an enjoyable lunch with fellow Graham-Lees hallmark Jeffrey Lovell '89 and his family at Camel City BBQ Factory in Winston-Salem, North Carolina, on their way through town. "Hadn't seen him since 1988," writes Ted. "A very enjoyable time!"



Some W&L friends enjoyed a June weekend in the Poconos. L. to r.: Bob Huntley '75, Stuart Ragland '74, Rob Pilling '74 and Paul Kurtz '75.

1991

Jenny Elmes, owner of Full Circle Catering, Lexington, was named one of Food Logistics' Top Green Providers for 2016.

Christopher B. Lunny, a shareholder with Radey Law Firm, has been named to Florida Trend's 2016 Legal Elite and Florida Super Lawyers of 2016, both in the area of labor and employment law.

Reid S. Manley, partner in Burr & Forman LLP, was re-elected to the board of directors of the Federation of Defense & Corporate Counsel (FDCC). The FDCC is an invitation-only organization that consists of accomplished defense attorneys, corporate counsel, and insurance industry executives who have achieved professional distinction during their careers.



Mark L. Farley '88 and his son, Alex '19, on a hike at Victoria Glacier at Lake Louise, Canada. Mark said, "If I look tired, it is because it was 17 miles!"

1992

Benjamin Worth became vice president of academic affairs at Dabney S. Lancaster Community College in Clifton Forge, Virginia, in June. He has



"And They're Off!" Saratoga Springs Race Course, July 22, opening day. L. to r.: Keith Calhoun '79, Louise Calhoun, Beau Dudley '74, 79L, Julie Dudley, Leigh Connolly, Larry Connolly '79, Beth Ellis, Thad Ellis '82, Jean Walsh and former athletic director Mike Walsh.

an M.A. in English from James Madison University, a Ph.D. in educational policy studies from the University of Kentucky and over 20 years of experience at Bluegrass Community and Technical College in Kentucky. "Assuming this position meant the opportunity to return to my childhood home in Lexington, which has been a deeply rewarding experience," he wrote. "Virginia has always been near and dear to my heart. I have been able to visit Lexington often during the 20 years that I have been living in Kentucky, but now I can live and work near my family and friends in the region." He and his wife, **Christian Renau Worth '91**, an attorney, have a daughter, Emma, 16, and a son, Henry, 14. They live in Lexington. Benjamin's father, James Worth, was a psychologist for W&L until his retirement.

1994

Alegra M. O'Hare was appointed global vice president, brand communications at Adidas Originals & Core. She will provide strategic leadership for the Adidas Originals, Adidas Neo,

Y-3, fashion collaborations and Adidas Core Footwear teams, as part of a new group called BUG Originals & Core. She will oversee the implementation of global brand communications including public relations, marketing and social media.

1998

Bryce Bendall Harris opened Harris Fine Art in the historic downtown mall in Charlottesville, Virginia, in May. HFA is a contemporary fine art gallery that represents over 25 nationally and regionally known artists, with a wide span of media and price points.

1999

Dr. Matthew S. Patrick reports that he and his wife, Kimberly, have been loving Key West for the past three years, working in the ER and being out on the water. "We've made a lot of good friends and have had two sons in the process, Quinn, who is 2, and Ronan, who is 10 months."

2001

Jonathan Smith, associate general counsel of the Atlanta Braves, was named one of 25 attorneys under the age of 40 "On the Rise" by the Fulton County Daily Report.

2003

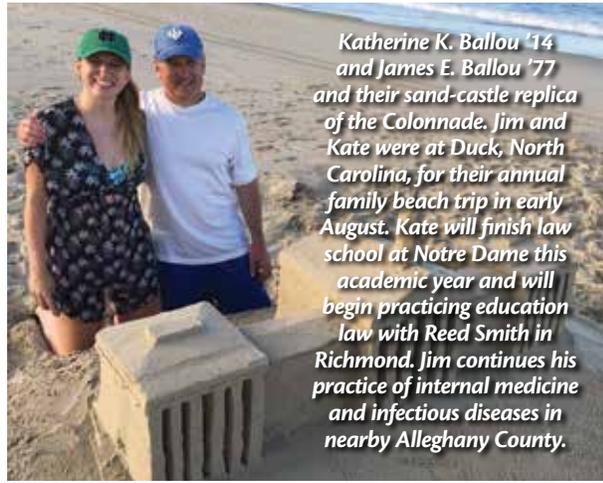
Kate Muscalino Coffey is a partner at Day Pitney LLP, where she focuses her practice on real estate and land use law. She lives in New Jersey with her husband, Tom, and her son, Tommy, 2.



Scott Williams '80, left, hosted Wells Goddin '80, Ab Boxley '80, Freeman Jones '79 and Jim Frantz '79 for sensational fishing and scenery at Seven Mile River Ranch in Wyoming.



At the the grand opening celebration of Sotherly Hotel's newest restored property, The Whitehall, in Houston. Pictured are Kim Sims '77, president of Chesapeake Hospitality; Drew Sims '79, CEO of Sotherly Hotels, based in Williamsburg, Virginia; Freddy Moore '80, CEO of Big River, based in Richmond; and Jim Moyler '79, asset manager for Sotherly.



Katherine K. Ballou '14 and James E. Ballou '77 and their sand-castle replica of the Colonnade. Jim and Kate were at Duck, North Carolina, for their annual family beach trip in early August. Kate will finish law school at Notre Dame this academic year and will begin practicing education law with Reed Smith in Richmond. Jim continues his practice of internal medicine and infectious diseases in nearby Alleghany County.



Class of 2008 members Elizabeth Brandler Danowski, Elliott Walker, Erin Vaughn Ewell, Kelly Harvey, Ashley Donohoe Gagne, Ashley Hubbard and Julia Pleasants reunited for Shana Oltmans's bachelorette party in Asheville, North Carolina, in July.



A group of alumni got together this summer in Santorini, Greece. Back row, l. to r.: Jim Frantz '79, Preston Waldrop '80, Sam Campbell V '15, Sam Campbell IV '81, Spencer Frantz '12, William Taylor '78; front row: Katie Harris '10, Mary Frantz '15, Claire Higginbotham '14.



Patrick Decker '00 lives outside Philadelphia, with his wife Colleen and two daughters, Avery, 5, and Fiona, 3. Patrick, an investment officer with Hirtle, Callaghan & Co., visited Whistler, B.C., with several classmates. From l. to r.: Scott Moses, Decker, Scott Hudson and Bennett Thompson.



Weeb Eubank '76, Greg Muldoon '76 and Tripper Veghte '76 at Eubank's daughter's wedding in Aiken, South Carolina.

Kelli Carpenter Fleming has been named to the Birmingham Business Journal's Rising Stars of Health Care list for 2016. Kelli is a member of the corporate and tax practice group at Burr & Forman, where she focuses on health care law.

2005

Elizabeth E. Clarke ('10L) is working as a freelance attorney and has started her own calligraphy and design company, *redclaypaper.com*. She lives in Mexico City with her husband, who is in a finance leadership program for Siemens, but

will be moving in February 2017 to a yet-to-be-determined location.

2006

Christopher Lauderman ('09L) joined Carson Ryan LLC in Roswell, New Mexico.

Matthew Neill Null received the Joseph Brodsky Rome Prize in Literature from the American Academy of Arts and Letters, which enabled him to be a fellow in residence at the American Academy in Rome to work on his novel-in-progress.

2008

Andrew E. McEnroe received his M.B.A. from Columbia Business School in May. He graduated with dean's honors with distinction and received the Nahum Melumad Memorial Prize, the highest honor given to the member of the graduating class on the basis of outstanding scholarship and impact on the Columbia community. Andy now lives in Arlington, Virginia, and is a vice president with Raymond James' security, defense and government services investment banking team.

W. Shane Wilson '08 joined Trans-Canada as real estate lead. He was also elected to serve as president of the Charleston, West Virginia, W&L alumni chapter. Shane returns to W&L several times a year to participate in the entrepreneurship program, and continues to focus on urban property renewal in Charleston. In June, he and fraternity brother Thomas C. Gift IV '07 backpacked across Nicaragua and Costa Rica.

2009

Dr. Harriet Kilgore Scully graduated from the Medical University of South Carolina's College of Dental Medicine.

2010

Cody L. Beauchamp was appointed the municipal judge for the city of Corsicana, Texas. He served as assistant district attorney for Navarro County, Texas, for three years prior to taking the bench. He received his law degree from the American University Washington College of Law in 2013, and is licensed to practice in both Texas and Virginia.

Neville Fogarty graduated from the University of Kentucky with a Ph.D. in mathematics in May. He has a tenure-track position as an assistant professor at Christopher Newport University in Newport News, Virginia.

2012

Benjamin A. Ersing has joined the board of directors of the Microfinance Club of New York, a professional association of representatives from many financial institutions who are dedicated to growing the field of impact investing. He has recently returned to New York City from four months living overseas in the UAE, Saudi Arabia and Kenya, where he was on assignment with his firm, PwC.

2014

Victoria Van Natten Waddail graduated from the Anne B. Anstine Excellence in Public Service Series in June. It's a selective professional leadership program in Pennsylvania that aims to provide Republican women with the background, skill set and network to assume decision-making positions at all levels of government, politics and the community.

Wedding Scrapbook



Karie E. Micklem '11 to **William L. Dorrance '11**, on April 16, at the Old Presbyterian Meeting House in Alexandria, Virginia. The bride and groom live in New York City. Front row, l. to r.: Kevin Mannering '10, Justine Griffin-Churchill '11, Stephanie Brown '11, Katie Garratt '11, Whitney Clark '11, Ashley Carr Scully '11, Richard Saum '11. Second row: Ryan Hanson '11, Nico Choksi '11, Tori Stevens Choksi '10, James Pymm '11, Poppy Hall '11, Elsa Pfaff '11, Katie Barton '11, Katie Geddes '11, Marissa Mann '11, Virginia Dickinson LaSala '11, Courtney Fairbrother '11, Christina Nixon '12, Rhett Rayos '11, Morgan Hopson '11, Austin Bone '11. Back row: Luke Andrews '11, Steve LaSala '11, Brian Scully '10, Wes Haydon '09, David Razum '11, Zach Segall '10. Not pictured: Jamie Boldrick '11, David Gray '88, Ryan Guild '11.



Haley M. Miller '13 to Scott Stoltzman, on June 11, in Windsor, Colorado. L. to r.: Collier McLeod '13, Beth Wellford '13, Robbie Day '12, the bride, the groom, Kim Dickinson French '94 and Stephen French '91.



Kelli Austin '03 to Nathaniel Clarkson, on Aug. 20. They live in Chicago, where Kelli works for the University of Chicago, and Nathaniel is in graduate school at Northwestern.



Thomas L. Howard '68 married Leslie Kamrad on Oct. 17, 2015, in Chevy Chase, Maryland. Pictured: Timothy Chriss '72, Bob Sadler '67, Bill Rogers '70, Kennedy Simpson '75, Ralph Schenkel '68, David Gordon '69, Andy Blair '68, Carlile Chambers '68, Ellis Johnston '68, Glenn Moore '69, '74L, Chip Tayloe '68, Jim Price '67, the bride, the groom, Nelson Head '68, Bob May '68, Hugh Baugher '68, Don Sharpe '69, Larry Manning '65, Alex Jones '68, Wick Vellines '68, Bart Goodwin '69, Paul Cromelin '76, Jay Meriwether '70, Jed Lykes '70, Gates Shaw '68, Bill Norcross '68.



Patrick O'Connell '98 to Antoinette Yeh, on Dec. 26, 2015, at Notre Dame Church, in Manhattan. The couple enjoyed the reception at Del Posto along with Jon Bayer '98, David Galbraith '98, Jon Goldman '98, Richard Peterson '00 and Ben Yemini '98. Pat is head of development at the mathematical, physical and life sciences division at the University of Oxford as well as an adjunct professor at Columbia and the University of Bologna. They live in Notting Hill, London.



Katherine Scott '09 to **Gustaf Cavanaugh '10**, in September 2015. Two Generals were part of the bridal party, Charlie Craigle '10 and Malcolm Hines '10. They will begin a new journey abroad, living and working in Panama and growing their respective businesses.



Lindsay Grant '10 to **Gerard Savarese Jr. '11**, on Oct. 10, 2015. Bridesmaids were Becky Weintz '06, Kate Becker '10, Connell Dunn '10, Caroline Head '10, Lauren Keigler '10, Caroline Prugar '10, Julie Sanders '10, Alison Seiler '10, Maureen Sitterson '10, Anna Rogers '10 and Mary Weatherly Smyth '10. Julie's father, Beau Sanders '80, is also pictured. Groomsmen were Doug Bealle '11, John Daw '11, JD Englehart '11, Ryan Grant '16, Tom Hagner '11, Alex Weintz '06, Bayard Megear '11 and Kyle Koka '11.



Olivia F. Robinson '11 to **William F. Reighley '09**, on July 30, at the Ekwanok Club in Manchester, Vermont. The bride is the daughter of Patrick Robinson '81, and the groom is the son of Bill Reighley '79.



Charlotte M. Babcock '12 to Allan Giglia, on June 4. Parker Pritchett '12 was the maid of honor.



Zackary C. Richards '13 to Reid Anderegg, on March 12, in Savannah, Georgia. Groomsmen included Andy Clifford '13, Alex Mait '13, Scott Harrison '13, Ian Shaw '13 and Alex St. Laurent '13. Alumni in attendance included Brandon Allred '12, Jack Apgar '13, Matthew Bartini '12, Allison Hagan '13, Hank Ingram '13, Wayde Marsh '13, Clark Jernigan '13, Bill Johnson '12, Emmanuel Nwakibu '14, Courtney Ridenhour '13, Connor Smithson '13, Eric Wisotsky '13, and Tate Young '13. The Richardses live in Cincinnati, Ohio.



Darlene A. Mitrano '02 to James W. Bogenpohl II, on May 21, at the Mariners' Museum in Newport News, Virginia. Alumni in attendance included Christopher Hagan '02, Brook Sherwood Hagan '02, Dan Walker '03, Erica Riesbeck '03, Heather Mahaney Hutchings '02, Veronica Kirkland '02, Jeremy Kirkland '02 and Amanda Adams Lee '02. Faculty in attendance included Professor Bob Stewart and former W&L professor Jeanine Stewart. The couple are both faculty members in molecular biology at Christopher Newport University, in Newport News.



Susan S. Taylor '11 to **Justin D. Jerome '08**, on Dec. 5, 2015, in Lee Chapel, Lexington. In attendance were Nate Atkins '10, Kimber Wiggs '10, Will Stewart '10, Erin Gallihar '10, Michael Morella '10, Keaton Fletcher '13, Robert Taylor IV '73, Julie Slonecki '11, Becky Guynn '11, Tyson Janney '13 and Renata Carlson Janney '13.



Mary Morgan Radcliff '11 to **Reed E. Stevens '10**, on Jan. 23, in Mobile, Alabama. Front row, l. to r.: Zoe Yarbrough '12, Anne Gray Herring '11. Back row: Abby Urquhart '11, Olivia Robinson '11, Katie Barton '11, Ginny Spilman '11, Holly Suthers '11 and Sallie Houston '11.



Leigh Anna Thomure '05 to Christopher Sodac, on May 30, 2015, at the bride's family home in St. Louis, Missouri. L. to r.: Tate Hoeffel Coolbaugh '04, Michelle Chastain Raby '05, Rebecca Merritt Deupree '05, Anne Idsal '05, the groom, Quintina Conway Gallion '05, the bride, Elizabeth Amoni Hall '05, Carter Deupree '03, Courtney Brent Kaufman '05 and Marian Steele '05. The couple honeymooned in Italy and Belgium before returning home to Chicago, where Leigh Anna is a marketing manager, and Chris works in banking.



Mark C. Mitschow '84 to Margot Bennett, on July 2, in Buffalo, New York. Don Jeffrey '84, '87L attended. They live in Buffalo.



Stephen Mazur '09 to **Jennifer Pritchett '12**, on June 5, in Randolph, New Jersey. Alumni in attendance included David Curran '11, Sharon Chu '10, Samuel Gilleran '11, Kelly Lane '13, Elizabeth Lamb '13, Mary Rodriguez '13, James Spencer '14, Danielle Maurer '12, Neville Fogarty '10, Danielle Ausems '10, TJ Fisher '15, John Henzel '10, Beth Henzel '11, Will Richardson '11, Brian Devine '10, Quentin Zdanis '15, Chel Samuels '15, Carter Malmo '13 and Cassie McGinty '13. Also in attendance: Owen Collins, professor of theater.

Weddings

James Spatig '85 to Johnny Prugh, on Dec. 24, 2015, in Tampa, Florida. Close friends David Lee and Lisa Rycroft Henry performed the ceremony and offered the first toast.

Births & Adoptions

Douglas M. Kaufman '94 and his wife, Brianna, a son, Malcolm Caleb, on Aug. 2.

Nicole Johnson Ludlow '99 and her husband, Ben, a son, Landon Jay, on March 14. The family lives in Marble, Colorado, where Nicole is the president of New Jammies LLC, a children's pajama company.

Dr. Kimberly Russell Jordan '01 and her husband, Greg, a daughter, Brynn Avery, on June 7. They live in Berwyn, Pennsylvania, where Kim is a veterinarian and owns two emergency hospitals.

Caroline Windfelder Eachus '02 and **Brian M. Eachus '01**, a daughter, Collins Catherine, in May. She joins sister Virginia and brother Davis. The family lives in Greensboro, North Carolina, where Brian works as a finance director for the Fresh Market.

Blake Jones '03 and **Joseph Porter '03**, twin girls, Willa Hayden and Lenora Allison, on July 7. After they selected the names, the parents happily realized their girls' first initials would be "W&L." The couple met on campus, and married in 2010.

Daphne Trainor Bahl '05 and **Andrew Bahl '04**, a daughter, Isabel Forrest, on April 12.

Susanna Brailsford Jones '05 and **Hamill Jones '04**, a daughter, Ann Pinckney, on June 4, in Richmond.

Timothy A. Heisterhagen '06 and **Kasee Sparks Heisterhagen '06**, a son, Edward Mahan "Teddy," on Jan. 19, 2016. He joins brother Dubbies. The family lives in Mobile, Alabama.

Elisabeth Putney Mygatt '06 and **Dr. Justin G. Mygatt '05**, a son, Marshall Scott, in March. He joins brother Harrison. They live in Cabin John, Maryland.

Charles R. Yates '06, '10L and **Lane Morgan Yates '07**, a daughter, Morgan Malone, on April 18.

Corbin Price Blackford '07 and his wife, Kristin, a son, Henry Kellum, on April 3. The family lives in Houston, Texas.

Blair Crunk '07 and **Hartley Meric Crunk '07**, a daughter, Elsie Rita, on March 23.

Elizabeth Brandler Danowski '08 and **Sean Danowski '07**, a girl, Emma Elizabeth, on April 21. They live in Richmond, Virginia.



Logan Gibson '08 and her husband, Ali Nouri, a son, Navid Ryder, on April 30. At just 6 weeks, Navid had the honor of being held by President Barack Obama at the annual White House Congressional Picnic. "Navid arrived a few weeks before his due date," writes Logan, "we think in anticipation of this meeting."

Laura Denny McAuliffe '08 and **Edward McAuliffe '08**, a daughter, Margaret Louise, on Feb. 2. She joins sister Cecilia.

Carrie Swinford Parker '08 and **John J. Parker Jr. '08**, a son, Ward Steele, on May 17. He joins sister Blair. The family lives in Lawrence, Kansas.

Betsy Matthews Rhodes '08 and her husband, Stuart, a son, Harvey McGeorge, on Nov. 17, 2015. "His uncle and fellow alum, Noah Rhodes '04, and I are both hoping he is a future General," writes Betsy.

Micaela Coffey McGlone '09 and her husband, Sam, a daughter, Olivia Marie, on May 14. They live in Houston, Texas.

Clark Simcoe '11 and his wife, Raeanna, a daughter, Adelaide Laura, on Dec. 9, 2015.

Obituaries

Hendricks C. Alford Jr. '39, '39L, of Pensacola, Florida, died on Sept. 12, 2014.

Melvin E. Cruser Jr. '39, of Virginia Beach, Virginia, died on June 12. He taught at St. Christopher's School, in Richmond, and at Shawsville (Virginia) High School. During World War II, he tested bomb-release mechanisms at a base in Dahlgren, Virginia. He worked for the Department of Navy at Fort Story and taught navigation of the Polaris submarine at Dam Neck. He was the grandfather of Wade Cruser '09.

Frank M. Hankins Jr. '39, of Hopewell Township, New Jersey, died on April 18. He served in the Army during World War II. He received the Bronze Star Medal, American Defense Service Medal, Asiatic-Pacific Medal

with three bronze battle stars, and the Philippine Liberation Medal with two bronze battle stars. He was past president and board chairman of the family business, H.H. Hankins & Bros. He was a director and board chairman of the Colonial Bank FSB, past president of George Maier & Bros., E.L. Warren Lumber Co., Philadelphia Reserve Supply Co. and Middle Atlantic Lumbermen's Association. He belonged to Delta Tau Delta and was the father of Brent Hankins '70, Bruce Hankins '72 and Craig Hankins '74.

F.C. "Tyke" Bryan '41, of Mount Sterling, Kentucky, died on April 16. He practiced law in Mount Sterling. He belonged to Pi Kappa Alpha. He was the uncle of William Bryan Jr. '82 and the great-uncle of David Severson '12.

John P. Scully Jr. '43, of Westfield, Massachusetts, died on May 30. He served in the Army during World War II. He taught in Simsbury public schools. He was the father of Mark Scully '81. He belonged to Pi Kappa Phi.

Donald Johnston '44, of Timonium, Maryland, died on May 16. He served in the Navy during World War II. He began his career as a food

John M. Jones III '37, Recipient of W&L's Distinguished Alumnus Award

John M. Jones, III '37, of Greeneville, Tennessee, died on July 26 at the age of 101. Following his graduation and before he entered the Army in World War II, he worked in advertising in Richmond, Virginia, and Chattanooga, Tennessee. He entered the newspaper business at the behest of his mother-in-law, who published The Greenville Sun, and eventually he and his wife, Martha Susong Jones, bought a half-ownership. He became the publisher in 1974 and grew the family's business to include community newspapers in several East Tennessee towns. The company later became Jones Media Inc. He was a former president of the Tennessee Press Association and served on the board of directors of the American Newspaper Publishers Association (now the Newspaper Association of America). He also served on the Associated Press board of directors. Jones was an original member of the Tennessee Higher Education Commission and held leadership roles in economic-development and civic organizations. He also played a key part in the establishment of the Tennessee Bureau of Investigation. During his service in WWII, for which he received the Bronze Star and the Soldier's Medal, he kept a journal that later became a reference for researchers; in the 1990s, he collaborated with his battalion's surgeon on a book about his unit, which was known as Merrill's Marauders. He belonged to Kappa Sigma and was the father of Alex Jones '68.

broker with Clark & Leaman in Washington, D.C., and eventually became one of three partners in what was then Leamans Co. In retirement he was a real estate broker for Coldwell Banker. He belonged to Alpha Tau Omega.

Herman L. Reynolds, Jr. '44, of Round Top, Texas, died on Aug. 7. He served in the Navy during World War II. He worked for Remington Rand Corp.

David N. Machell '45, of Manchester, New Hampshire, died on Dec. 29, 2015. He served in the Merchant Marines and the U.S. Air Force and had been a teacher and school administrator.

Joseph J. Recchie '45, of Columbus, Ohio, died on July 23. He served in the Army during World War II. He worked in the auto business, retiring as general manager of Saeger Buick. He and his wife sponsored many immigrant families in central Ohio through Catholic Social Services.

Ellis G. Work '45, of Fort Walton Beach, Florida, died on May 22. He served in the Navy during World War II. He ran the family business, Work Cottages. He also worked in real estate, the automotive business and

for the Okaloosa County Property Appraisers Office. He belonged to Sigma Alpha Epsilon.

Ambrose W. Givens '46, of Lexington, Kentucky, died on July 20. He served in the Navy during World War II. He worked for Liggett and Myers Tobacco Co. and Clay Ingels Co. He belonged to Sigma Alpha Epsilon.

John C. Hornickel '46, of Hudson, Ohio, died on July 13. He served in the Army during World War II. He worked for General Electric Co. He belonged to Beta Theta Pi.

George M. Schleich '46, of Glen Ridge, New Jersey, died on May 9. He served in the Army during World War II. He was awarded the American Theatre Ribbon, the Asiatic-Pacific Theatre Ribbon, the Good Conduct Medal, the Victory Medal and the Philippine Liberation Ribbon. He was a human resources manager for Hoffman-La Roche in Clifton, New Jersey. He belonged to Alpha Tau Omega.

John H. Clark '47, of Evanston, Illinois, died on July 27. He was in the insurance business and a member of the Chartered Property and Casualty Underwriters.

William T. Ratliff Jr. '47, of Birmingham, Alabama, died on May 17. He served in the Navy. He had been president of Collateral Investment Co. and served on the board of directors of New South Federal Savings Bank. He was the uncle of James Ratliff Jr. '76 and belonged to Phi Delta Theta.

William F. Leffen '48, of Joplin, Missouri, died on June 28. He served in the Navy during World War II. He retired as president of the Citizens Bank of Joplin and served as chairman of its board. He was a cousin of Harry Pate '57 and belonged to Sigma Chi.

H. Wesley McAden '49, of Lancaster, Virginia, died on Aug. 22. He served in the Army during the Korean War. He began his career in Washington, D.C., as executive vice president of the Cotton Warehouse Association. He later worked for Cook Industries as its D.C. representative, for J.G. Boswell Corp., and as president and owner of McAden and Associates. He belonged to Phi Kappa Sigma.

K. Robert Thompson '49 of Succasunna, New Jersey, died on May 28. He served in the Army Air Corps during World War II. He worked at Picatinny U.S. Army Munitions Command. He later started his own



A. Jansport Ladies' Piper Tee	\$24.99
B. Legacy Serving Tray	\$42.99
C. Smathers and Branson Crest Hat	\$34.99
D. Salt and Pepper Grinders	\$45.00
E. OGIO Layover Suitcase	\$180.00
F. Uscapc Skyline Tee	\$42.99

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business, Kenkrafts. He belonged to Phi Gamma Delta.

Dr. John R. Cole '50, of Lexington, Kentucky, died on May 17. He was head of the urology division at the Lexington Clinic. He served on the staffs of St. Joseph Hospital, Good Samaritan Hospital, Central Baptist Hospital and the University of Kentucky College of Medicine. He served on the Lexington Clinic board of directors, as head of St. Joseph Hospital's urology department, as president of staff at St. Joseph and as president of the Kentucky Urology Association. He was the father of John R. Cole Jr. '80. He belonged to Phi Beta Kappa.

Dr. J. Brookins Taylor '50, of Bluefield, West Virginia, died on June 30. He served in the Army and the Air Force. He began medical practice in Bluefield in 1960. He was the father of Peter Taylor '81 and belonged to Sigma Alpha Epsilon.

John S. Bailey Jr. '51L, of Pinehurst, North Carolina, died on Aug. 12. He served in the Army during World War II. He began his law practice in New York City and then moved to Parkersburg, West Virginia, where he formed Early, Bailey and Pfalzgraff. He was a brother of William Bailey '55 and belonged to Alpha Tau Omega.

Donald M. Fergusson '51, of Richmond, Virginia, died on May 15. He served in the Army during World War II. As co-captain of the football team, he helped lead the Generals to the 1951 Gator Bowl. He was a chartered life underwriter.

Guyton B. Hammond '51, of Crozet, Virginia, died on May 1. He was a professor emeritus of religious studies at Virginia Tech. He also was an ordained minister in the Southern Baptist Church and held a doctorate in theology from Vanderbilt University. He belonged to Lambda Chi Alpha.

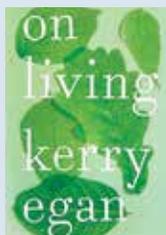
George L. Hamrick '51, of Charlottesville, Virginia, died on May 30. He served in the Army during the Korean War. He worked for System Development Corp., the Center for Naval Analyses and TRW Inc. He belonged to Lambda Chi Alpha.

ALUMNI BOOKS

Robert Denton Bryant '85 co-authored "Slay the Dragon! Writing Great Video Games" (Michael Wiese Productions). He is director of the Interactive Games Studies program at St. Edward's University in Austin, Texas.



Kerry Egan '95, whose work as a hospice chaplain brought her in close contact with the dying, offers the lessons she's learned listening to their stories in "On Living" (Riverhead Books).



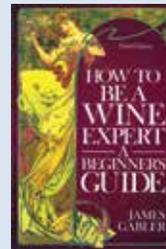
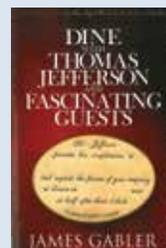
Chris Formant '74, a board member of the Rock and Roll Hall of Fame, has published "Bright Midnight" (Meryl Moss Media), a thriller that reimagines how the deaths of the biggest names in rock 'n' roll — Jimi Hendrix, Janis Joplin, Jim Morrison — might be viewed when 21st-century forensic techniques are applied to these cold cases.



Perry L. Borom '52, of Columbus, Georgia, died on May 5. He served in the Marines during the Korean War. He was a real estate broker and owner of Columbus Travel Bureau Inc. He was the grandfather of Elisha Dismukes '91 and belonged to Phi Delta Theta.

William C. Kupfer '52, of Milton, Florida, died on April 16. He belonged to Pi Kappa Alpha.

James Gabler '53, '55L published "How to Be A Wine Expert: A Beginners Guide" (3rd ed.) and "Dine With Thomas Jefferson and Fascinating Guests" (Bacchus Press Ltd.). The first is a gateway to learning about wine easily and quickly, while the second covers 25 fact-based Jefferson dinners at the White House, Monticello, Paris, Philadelphia and the French wine country.



"Beautiful Blue World" (Wendy Lamb Books), by **Suzanne LaFleur '05**, is a thrilling and moving story of children who become the key to winning a war.



Tom Wolfe '51 argues that complex language is the singular superpower that allows humans to rule the planet in "Kingdom of Speech" (Little, Brown and Co.).



William C. Shuck II, of Apex, North Carolina, died on June 19. He belonged to Phi Kappa Psi and was a brother of Donald Shuck '52.

William D. Bruce '53, of Chapel Hill, North Carolina, died on Aug. 16. He served in Germany as a member of the Army Security Agency. His business career covered employment with several air filtration companies. He formed his own company, Bruce Air Filter. He belonged to Pi Kappa Phi.

Albert L. Harris, Jr. '53, of La Grange, Texas, died on July 11. He served in the Air Force during the Korean War. He was an attorney with the land owner relations department at Exxon.

The Rev. David P. Comegys Jr. '54 died on Feb. 8. He was a rector at St. Luke's Episcopal Church in San Antonio. He belonged to Sigma Nu. He was a cousin of Sandy Fowler III '65 and of Dr. Walter Colquitt '66.

Philip A. Councill '54, of Richmond, died on April 8. He served in the Army. He worked in printing sales for Expert Graphics, William Byrd Press and Cadmus Corp. He belonged to Kappa Alpha. He was the father of Catherine Councill Batavick '89.

Farris Jackson '54, of Kingsport, Tennessee, died on May 24. He served in the Navy. He was manager of Sears in Greenacres, co-owner of Lyle Construction Co. and a commercial realtor with Blue Ridge properties. He was a brother of Thomas Jackson III '62. He belonged to Sigma Alpha Epsilon.

Dr. Edwin Darracott Vaughan '61, who died on April 22, received an honorary doctor of science degree from W&L in 1982. We apologize for our failure to mention it in his obituary in the Spring/Summer issue.

George M. Young '54, of Fort Worth, Texas, died on July 16. He served in the Navy. He worked in the family's oil and gas business as a geologist and served as vice president of Marshall R. Young Oil Co. He belonged to Phi Delta Theta and was the father of Marshall Young '85.

William D. Blake '55, of Lake Charles, Louisiana, died on April 29. He served in the Army. He was manager of J.A. Bel Estate and Quatre Parish Co., and was involved in the forestry industry and the oil and gas industry. He belonged to Sigma Alpha Epsilon.

Richard M. Budd '55, of Winabow, North Carolina, died on Aug. 22. He served in the Army. He worked for LTV Steel, formerly Jones & Laughlin Steel Corp. He was a brother of Thomas Budd '61, '64L, and of John Budd '57. He belonged to Phi Gamma Delta.

David M. Clinger '55, of Richmond, died on Aug. 13. He started his career with the Richmond Times-Dispatch and worked for several newspapers. In 1957, he joined Reynolds Metals Co. and rose to be the director of corporate and financial information. A charter member and founder of the Richmond chapter of the Society of Professional Journalists, he founded the Public Relations Council Inc. He served W&L as a consultant during the decision to admit women and on the communications advisory committee. An expert in letterpress printing, he helped restore the vintage printing press in Leyburn Library, and in 2006 helped a team of W&L folks print fresh pages for the trustees' Oath Book. He was a brother of James Clinger '62 and belonged to Lambda Chi Alpha.

BON VOYAGE, KIM AND KEN RUSCIO

As I write, President Ken Ruscio is having an active end to his energetic, visionary and impactful presidency of the last decade. On campus, we are hearing events open with: "This will be the last time Ken ..." It is a sobering thought.

A W&L president needs to be wise, compassionate, principled, rooted in our institutional values, strong, measured, visionary, and especially good at inspiring broad confidence in the institution. This would be a challenge with only one constituency, but of course the W&L audience includes trustees, students, alumni (both quiet and vocal), parents, faculty, donors, accreditation agencies, the local community, and on and on.

Perhaps the indispensable attribute of a successful W&L president is good old-fashioned judgment, informed by a willingness to listen, to learn the facts, and to focus like a laser on what is best for W&L, not on short-term gains. This approach leads to a wise and balanced decision.

To name only a few examples of Ken's uncommon good judgment: He led the successful implementation of an ambitious and forward-looking strategic plan. He



kept us rock solid in the very tough economic climate of 2008–2009.

Ken embraced the need for some changes in order to remain as strong as we want to be. His balanced handling of issues concerning our unique Spring Term, our heritage and namesakes, and the new normal for the Law School, and his leadership on campus housing, all stand out. The successful conclusion of the remarkable capital campaign is a powerful affirmation of his time here, especially since 85 percent of those gifts came from individual alumni like us.

Perhaps in the past it was a bit of a stretch to say that a college president works 24/7, but it is almost literally true today. Issues break, and there is no pause button in the social media age. President Ruscio would never say it, so let me. Beyond question, his steady and forward-looking leadership has contributed mightily to W&L and strengthened this revered university for future generations.

At Alumni Weekend 2016, the Alumni Association presented Ken and Kim Ruscio with new luggage, on the theory that they had worn out their prior set traveling on behalf of our alma mater. Bravo and bon voyage, Ken and Kim! W&L alumni are in your debt, and we will miss you greatly.

—Beau Dudley '74, '79L
Executive Director of Alumni Affairs

S. Mills Rogers Jr. '55, of Richmond, died on June 6. He served in the Army during the Korean War. He worked for R.J. Reynolds Tobacco Co. After retiring, he owned a beer and wine distributorship in Danville and a business brokerage in Richmond, and managed the family farm in Pittsylvania County. He was the father of Sidney Rogers III '80 and belonged to Phi Kappa Sigma.

John K. Oast '56, of Portsmouth, Virginia, died on May 22. He served in the Coast Guard Reserve. He began his banking career with Merchants and Farmers bank and continued with several community banks until his retirement. He was the uncle of William Oast III '71, 74L and the grandfather of Kelsey Williams '19. He belonged to Kappa Alpha.

John R. Pipkin '56, of El Paso, Texas, died on May 27. He served in the Army during Vietnam. After 31 years in the military, he became manager of Rockwell International.

Donald W. Rockel '56, of New Richmond, Ohio, died on Aug. 22. He spent his career at the family business, Charles Rockel and Son. He belonged to Pi Kappa Alpha.

The Rev. Robert D. Miller '57, of Lake Lure, North Carolina, died on May 3. He served as a pastor in Presbyterian churches and as director of national mission and of educational and congregational ministries. His final professional post was as executive presbyter of the Presbytery of Coastal Carolina in Elizabethtown, North Carolina. He belonged to Phi Kappa Psi. He was the father of John M. Miller '85L.

Larry L. Taylor '57, of Mobile, Alabama, died on July 19. He served in the Air Force.

Caton N. Hill, Jr. '58, of Philippi, West Virginia, died on April 30. He practiced law at Talbot, Luff and Hill before establishing his own practice. He was prosecuting attorney of Barbour County and served as a city attorney representing Philippi, Belington and the town of Junior. He belonged to Phi Kappa Sigma.

Charles M. Scotland '58, of Shelby, North Carolina, died on June 14. He had been an actor; an artist; a teacher and cartoonist-in-residence at the Dalton School; a crier and bailiff for the U.S. Court of Appeals; and the house manager for "Driving Miss Daisy" during its Broadway run.

Stephen H. Friedlander '59, of Chevy Chase, Maryland and Fort Lauderdale, Florida, died on March 27. He was a commercial real estate lawyer and practiced at the law firm he and his father founded, Friedlander Mislner PLLC. He belonged to Zeta Beta Tau and was the grandfather of Jeremy Friedlander '18.

Col. J. Robert Lowe '59, of Fayetteville, Georgia, died on July 24. He retired from the Army after 20 years, and worked for the American Cancer Society and Merrill Lynch. He belonged to Lambda Chi Alpha.

Edward Bell Jr. '60, '62L, of Fort Myers, Florida, died on July 9. He worked for IBM and for the Lane Co. In retirement he began a financial planning company, Cornerstone Financial. He belonged to Phi Kappa Psi and was the father of Gretchen Bell McThenia '89.

Thomas W. Gilliam Jr. '60, of Charlottesville, Virginia, died on July 27. He served in the Army as a first lieutenant. He worked for Norfolk and Western Railway, McKinsey and Co., Blythe, Eastman, Dillon and Builders Resources Corp., and Arvest Corp., and was president of Petroleum Funding Corp. and Manhattan Capitol Partners Inc. He belonged to Sigma Alpha Epsilon and was a cousin of Catharine Gilliam '82L.

The Hon. Charles A. Perkinson Jr. '60, of Lawrenceville, Virginia, died on Aug. 22. He was chief judge of the Juvenile and Domestic Relations District Court of the Sixth Judicial District. He was the father of Tara Perkinson '91 and belonged to Beta Theta Pi.

Edson B. Olds IV '61, of Wilmington, North Carolina, died on May 31. He was senior vice president of IBM and treasurer of David L. Babson & Co. He belonged to Sigma Alpha Epsilon.

Herbert P. Sapp Jr. '62, '65L, of Panama City, Florida, died on July 11. He served in the Army. He practiced in the law firm established by his grandfather, father and uncle. He belonged to Delta Upsilon.

Rufus C. Young Jr. '62, of Carlsbad, California, died on June 16. He served in the Marines and received numerous military awards. After retiring from the Marine Corps, he became a senior deputy city attorney for the city of San Jose. He later practiced law for Burke, Williams & Sorensen LLP, of Los Angeles. He belonged to Kappa Sigma.

The Rev. Philip B. Roulette '63, of Baltimore, Maryland, died Nov. 7, 2015. An Episcopal priest, he served as assistant rector at the Episcopal Church of the Redeemer, rector of St. Christopher's, and rector of St. John's. With five other priests, he co-authored the controversial "Baltimore Declaration," which sought the renewal of Christian orthodox principles in the Episcopal Church. He belonged to Phi Kappa Sigma.

Herbert A. Taylor III '63L, of Middletown, Rhode Island, died on Nov. 28, 2011. He belonged to Kappa Sigma.

D. James French '64, of Phoenix, Arizona, died on Sept. 28, 2015. He was the father of David R. French '02 and Amy French McFarland '95, and the brother of John French '50.

James B. McCeney '64, of Laurel, Maryland, died on March 19. He spent his career in accounting at Price Waterhouse and then at the Organization of American States, as treasurer and director of financial services and retiring as director of the department of material resources. He belonged to Phi Gamma Delta.

William H. Jamison '65, of Hilton Head, South Carolina, died on May 20. He was the president and COO of Johnson & Hardin, a family-owned printing company. He was the father of Britton Jamison '08 and Talbott Jamison Lancey '05. He belonged to Phi Kappa Psi.

Jon A. Supak '65, of Clearwater, Florida, died on March 13. He was part of the first class of Jewish students

to attend W&L and was class valedictorian. He co-founded and co-ran the Ann Klein Clothing Co., originally called Supak & Sons. Later, he became an art dealer, owning The Big Game Co. and Gallery. He belonged to Zeta Beta Tau and was the twin brother of Thomas D. Supak '64.

John F. Wolfe '65, of Columbus, Ohio, died on June 24. He was president and CEO of the Dispatch Printing Co. and publisher of the Columbus Dispatch. He served on the boards of more than 20 business, civic, educational and philanthropic organizations. He belonged to Delta Tau Delta.

Dr. Michael T. Gocke '67, of Morgantown, West Virginia, died on Dec. 16, 2011. He had a dental practice, Suncrest Dental Group, in Morgantown. He belonged to Phi Kappa Psi.

Robert J. Frost Jr. '68, of Marietta, Georgia, died on April 11. He had been a senior vice president of Harty Associates and senior vice president of the Garlington Group. He belonged to Phi Kappa Psi.

James W. Lieblang '68, of Roebing, New Jersey, died on May 11. He served in the Army. He worked for Xerox, for Miley Corp., for the Atlantic Foundation, and for the Community Blood Council of New Jersey. He belonged to Sigma Chi.

Peter R. Strohm '68, of Mantoloking, New Jersey, died on July 27. He served in the Army Reserve. He was a principal in the law firm Rothstein, Mandell, Strohm & Halm and an adjunct professor of law at Georgian Court University. He served on the W&L Alumni Board from 2005 to 2009.

Allen C. Brown '72, of Chattanooga, Tennessee, died on July 23. He worked as a financial analyst for Provident Life and Accident Insurance Co. and founded the first discount brokerage firm in Chattanooga under the aegis of Brown Associates Inc., a company started by his late father, Edward Brown Jr. '40, 42L. He became president in 1986. He was also managing partner of Garth + Brown Investment Management LLC. He was the father of Thornton Brown '02, brother of John Garth '75 and Campbell Brown '76, and uncle of Mary Dickinson Trammell '99, Noelani Garth Love '05 and Kimberly Dickinson French '94. ©

M. Scott Wood Jr. '72, of Chatham, New York, died on May 23. He served in the Army. He was the third-generation owner of his family's insurance agency, where he worked with both his father and his son. He played every golf course in America that has ever been on the Top 100 List, 276 all told. He died while on a golf trip to Scotland, where he had shot a 70 on the Old Course at St. Andrews. He lettered on the basketball team and belonged to Phi Kappa Psi.

Peter J. Faillace '73, of Westport, Connecticut, died on Aug. 2. He was a fixed-income securities trader, real-estate speculator and restaurateur. He was the father of Adam Faillace '01.

Mark R. Lipinski '73, of Bradenton, Florida, died on July 14. He was a private criminal defense attorney. He belonged to Sigma Nu.

William T.W. Brotherton III '75, of Hilton Head, South Carolina, died on July 1. He practiced with Spilman, Thomas & Battle and was vice president of legal services at Brickstreet Mutual Insurance Co. He was the father of Aaron Brotherton '98. He belonged to Psi Upsilon.

Grady C. Frank, Jr. '75L, of Alexandria, Virginia, died on July 9. He served in the Army. He practiced law with Boothe Prichard & Dudley, in Fairfax, and was a partner at Kaplan, Voelker, Cunningham & Frank. He was a past president of the Alexandria Bar Association. He belonged to Sigma Alpha Epsilon and was the father of Grady Frank III '00.

Irving C. MacDonald '76L, of Wayzata, Minnesota, died on May 22.

Edward W. Edge, Jr. '81, of Panama City Beach, Florida, died on June 12. He was a nephew of Joseph Lanier, Jr. '54, brother of Joseph Edge '83 and cousin of Thomas Pearce Jr. '85. He belonged to Sigma Alpha Epsilon.

The Rev. Keith E. Goretzka '83, of Salemburg, North Carolina, died on Feb. 3. He served in the Army during Desert Storm. During his ministry, he served at churches in Maryland, South Carolina and North Carolina and was the current pastor of Freedom Baptist Church.

Robert B. Dickert '84L, of Bristol, Virginia, died on June 12. He practiced in the office of Bristol lawyer and commonwealth attorney George M. Warren Jr., was assistant commonwealth attorney, and ran his private practice in Bristol until his retirement.

Kent F. Hillegass '91, of Providence, Rhode Island, died on June 3, shortly after attending his 25th class reunion. He had lived in Mill Valley, California, and worked in commercial real estate, most recently for the San Francisco and northern California account of Jones Lang LaSalle for Bank of America. He belonged to Phi Delta Theta.

Scott A. Williamson '92, of Pittsburgh, Pennsylvania, died on June 26. He was a marketing and sales executive for many years in Washington, D.C., and principal and founder of SAW Consulting Group.

Allison Doyle Bass '99, of Bothell, Washington, died on April 28. A financial advisor, she had worked for Empower Schools, Diversified Financial Concepts, eBenX, and Seattle Country Day School. She earned a master's in education policy in 2013.

Robert D. Mason Jr. '00L, of Clemmons, North Carolina, died on June 6. He was a partner in Womble, Carlyle, Sandridge and Rice.

S. Mark Joyce '02L, of Spring, Texas, died on July 10. He was a computer programmer for Philadelphia Life and Houston Lighting & Power.

John R. Syllaios '09L, of Dallas, died on May 19. He worked in the Dallas County District Attorney's Office.

Other Deaths

Margaret Ashby Williams, who retired after 22 years as a secretary in the Frances Lewis Law Center at the W&L Law School, died on Sept. 15, in Lexington. She worked at W&L from 1979 to 2001. Her late husband, Charles W. "Sleepy" Williams, who died in 2003, was a professor emeritus of mathematics at W&L. Among her survivors are her son, Tommy Williams '78 (manager of Law School classroom technologies), and one of her four daughters, Betsy Williams (house director of Kappa Alpha Theta sorority).



THE ANNUAL FUND:
A Great Level of Connection to W&L

BY BERT PONDER '83, ANNUAL FUND CHAIR

I have had the good fortune to be back in Lexington regularly over the last few years as I had a daughter, Wyn, who just graduated from W&L. Her time in college has reminded me in new ways of the value of my experience at W&L, and has made me realize that W&L never leaves you. Like me, my daughter will be forever connected to the campus and the town that embraced her as she took her first all-important steps toward adulthood. Her journey into the future has been shaped by the same honored traditions and achievements of those who came before her, just as mine was.

One of those W&L traditions is philanthropy. When we support the W&L Annual Fund, we become connected to our school on another level. We become part of a community of alumni who share a commitment to preserve our honored traditions,

sustain our academic excellence, and secure our future.

During my term as Annual Fund chairman, I have learned just how critical the Annual Fund is to the university's overall financial well-being. While I always participated in the Annual Fund, I simply considered it another fund-raising mechanism for the university. I made my gift out of loyalty but did not appreciate where my dollars were going. Consider the following:

- ▶ The \$10.3 million that was raised last year through the Annual Fund represents approximately 8 percent of the overall university operating budget.
- ▶ W&L would need an additional \$229 million in unrestricted endowment, generating interest right now, in order to replace the value of the Annual Fund.

- ▶ Last year the Annual Fund provided a subsidy toward the educational costs of every W&L student of nearly \$4,500. (As a tuition-paying parent, I particularly appreciated this feature.)

The very fact that you are reading this publication tells me that W&L has touched your life in a positive manner. Our W&L experience was made possible by the commitment and financial contributions of many who came before us. Now it is our opportunity, and even our obligation, to continue the W&L tradition of philanthropy in order to ensure that the experience of current and future students is as good, if not better, than our own. I trust you will help make that happen by participating in this year's Annual Fund.

Thank you for your loyalty and commitment!

Washington and Lee Traveller Six-Day Getaway to Munich April 4–10, 2017

The 2017 choice for our popular Getaway destination, Munich will also appeal to those with limited time and yet an irrepresible urge to travel. Like our getaway to Edinburgh, the package for Munich is remarkably generous for the price. This tour includes five nights at the well-reviewed Eden Hotel Wolff. Close to major transportation, this first-class hotel is conveniently located for walking tours and independent excursions.

Rivaled only by Berlin as Germany's most popular destination, Munich is a sophisticated city with a staggering array of museums and a vibrant arts scene, including the Alte Pinakothek, Nymphenburg Palace and the Deutsches Museum. It is also well-known as a city of contrasts: the revels of Oktoberfest, the infamous Olympic Stadium, and the headquarters of BMW. With its atmospheric Old Town, verdant parks, and riverside promenades, the city offers ample opportunities for independent

exploration. Munich is the capital of Bavaria, Germany's largest and most prosperous region. For our out-of-town excursion, we'll venture into the scenic Bavarian countryside to visit the notoriously mad King Ludwig's fairytale castle of Neuschwanstein. Travelers will also have the option of a visit to Dachau concentration camp, located just outside of Munich.

Whether you want to learn more about the city's rich history and its prosperous industries, or sample an array of iconic Bavarian sites and specialties, Munich is an excellent choice for a brief European getaway.

With round-trip international air included, a welcome reception and dinner, full breakfasts daily, two lunches and a farewell dinner, this six-day getaway is an excellent travel bargain.

Paul Youngman '87, W&L professor of German and digital humanities, will be traveling with us.



The Essence of Washington and Lee

BY PRESIDENT KEN RUSCIO '76

Though it is now called a tradition, the practice of an outgoing U.S. president leaving a personal letter to his successor in the top drawer of the Oval Office's "Resolute" desk began in 1989 with Ronald Reagan's note to George H.W. Bush. That was an informal six-sentence message written on a sheet of stationery featuring a Sandra Boynton cartoon and bearing the legend, "Don't let the turkeys get you down." Reagan encouraged Bush to use the stationery if he ever felt the need.

Yes, the turkeys can get you down from time to time. That's true for everyone, of course, and not just for presidents.

In May, when I was bidding goodbye to the Class of 2016 during

Commencement, I mentioned that the graduates probably felt weighed down a time or two during their four years. I surmised that not every day of their W&L careers had been one of blissful joy or intellectual brilliance. Some days they just had to get that assignment completed; some days they may have wished they were anywhere but here.

I know the feeling. I have had those days as well — days when I had to ask myself: "What on earth was I thinking?"

But I am also confident that each of them, and all of us who have been associated with Washington and Lee, have also had those moments when W&L came together for us, when we stopped in our tracks, caught ourselves up short, considered W&L perfect, and counted ourselves undeservedly fortunate to be here.

We may not have even recognized the moment when it happened, but then recalled it with sudden clarity days, or

weeks, or even years later. That moment could have come after a hard practice with teammates. Maybe it was the ovation that followed a performance in Keller Theater or the Troubadour. Maybe it was a random conversation with a professor who advanced an idea that was as inspiring as it was challenging. Maybe it was when a classmate lent support during a difficult period, demonstrating vividly the true meaning and

importance of genuine friendship. Maybe it was a late-evening walk on the Colonnade when it became crystal clear that the sense of place here is like no other.

Those were good moments, perfect moments, and if students and alumni experience

a few of them during their four years at W&L, imagine how many I have had in my 31 years.

For me, distilling those moments into their essence means calling attention to the people associated with this university and the relationships we have formed during our time here.

There is a quality to Washington and Lee and to its people that is hard to define. I'm not sure of the causation — whether it is the character of the people who make this university, or the character of the university that shapes the people who join it. But I suspect there is a pretty sophisticated directionality that runs both ways. At this stage of my career, I find I actually don't care which it is. I just know how much I have benefited from being at a place where relationships matter and can flourish in a way I have seen nowhere else.

And for that, I will always remain profoundly thankful. 

But I am also confident that each of them, and all of us who have been associated with Washington and Lee, have also had those moments when W&L came together for us, when we stopped in our tracks, caught ourselves up short, considered W&L perfect, and counted ourselves undeservedly fortunate to be here.

He knows taxes take a big bite.

So he uses planned-giving strategies.

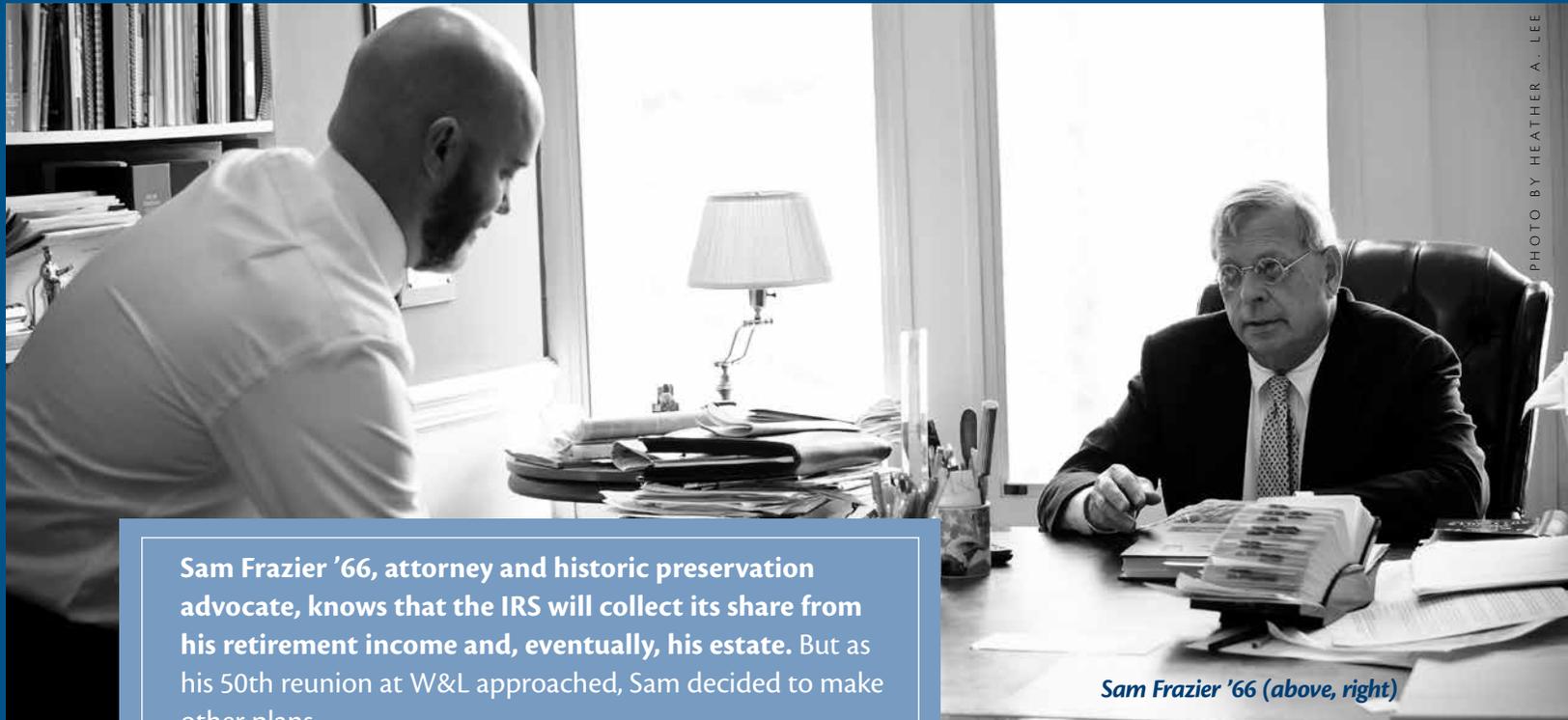


PHOTO BY HEATHER A. LEE

Sam Frazier '66, attorney and historic preservation advocate, knows that the IRS will collect its share from his retirement income and, eventually, his estate. But as his 50th reunion at W&L approached, Sam decided to make other plans.

Sam avoided unnecessary taxes on his retirement income by making a 50th reunion gift to W&L through his IRA. He took advantage of the IRA Charitable Rollover provision that Congress has passed as a permanent law.

Sam is also sidestepping the even bigger tax bite he knows the IRS will eventually take out of his IRA. He has designated W&L as the beneficiary of his IRA. In this way, Sam benefits the school he loves and reduces the taxes on his retirement income and, eventually, his estate.

Sam Frazier '66 (above, right)

Approaching your 50th reunion?

It's not too early to start thinking about the legacy you want to leave at W&L. Planned gifts and creative giving strategies play a large role in the gifts 50th reunion classes make to W&L. And planned gifts arranged as much as five years in advance of your 50th reunion will count as part of your reunion gift.

Contact us today to talk about your legacy.

Would you rather give to W&L than pay more taxes? It's easier than you think.

Contact us today to learn about the tax benefits available to you through planned-giving strategies.

go.wlu.edu/giftplanning

W&L OFFICE OF GIFT PLANNING
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Learn more about Sam's story at <http://go.wlu.edu/samfrazier>

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Last Look

On Sept. 23, Larry Connolly '79 wielded the big scissors to officially open the Connolly Center for Entrepreneurship, while Jeff Shay, the Johnson Professor of Entrepreneurship and Leadership, directed traffic. In the background were Rob Straughan, Crawford Family Dean of the Williams School, and Marc Conner, interim provost. The center is located in the renovated Hopkins House, on Nelson Street.



PHOTO BY J...